Speakers and Moderators

**Dr. Iain Barton**  
Managing Director  
Imperial Health Sciences

Imperial acquired the Health Sciences businesses of RTT in 2013. Iain Barton joined the group in 2000 as Strategic Director, before moving to the healthcare division as CEO in 2005. On assuming the Group CEO role in 2010, Iain led the unbundling of the specialized healthcare operations across Africa and their acquisition by Imperial in 2013.

With ten years in medical practice and more than a decade in healthcare supply chain management, Iain’s unique skill set matches Imperial’s core values of international standard service and customer focus. In addition, Iain’s experience in Development Aid strategy and specifically his involvement in the planning and operations of the supply chain management system (SCMS) for the US Government’s PEPFAR initiative, provide a secure foundation for IHS’s African business development plans.

Heading Africa’s leading healthcare supply chain partner, Iain’s professional standards and industry understanding are showing dividends in business growth, service integrity and client loyalty for Imperial.

**Jin-Yong Cai**  
Executive Vice President and CEO  
International Finance Corporation

Jin-Yong Cai is the Executive Vice President and CEO of IFC. Prior to accepting this appointment, Jin-Yong served as Participating Managing Director in Goldman Sachs Group and Chief Executive of Goldman Sachs Gao Hua. In this capacity, he has gathered a wealth of experience working with various financial products, and has a proven track record managing highly complex business transactions, demonstrating sound judgment on risk, and forging deep relationships with clients in both developed and developing markets across the globe.

Jin-Yong started his career as a Young Professional at the World Bank. He then joined Morgan Stanley, and was later seconded to the China International Capital Corporation at its inception.

Jin-Yong holds a Bachelor of Science degree from Peking University and a PhD in Economics from Boston University.
Dr. Victor Castillo
CEO
Fundacion Cardiovascular de Colombia

Victor Raul Castillo Mantilla is a Cardiovascular Surgeon and Chief Executive Officer of Fundación Cardiovascular de Colombia. He Studied Medicine at Juan M. Corpas University of Bogotá and realized postgraduate studies in General Surgery at Universidad del Valle and Cardiovascular Surgery at Universiad Pontificia Bolivariana of Medellin.

He worked as General Surgeon in the Ramon Gonzalez Valencia Hospital and Instituto de Seguros Sociales, was Director of Bucaramanga's Surgical Institute, Currently performs as Transplant Surgeon, Cardiovascular Surgeon and Chief Executive Officer at Fundación Cardiovascular de Colombia.

Dr. Castillo is the founding Member of Biomedical Research Colombian Institute, special member of the American Diabetes Association Professional Section since April of 2004. He belongs to the Science and Health Technology National Council, COLCIENCIAS. Belongs to the Board of Directors of Bucaramanga Chamber of Commerce

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Dr. Lim Cheok Peng
Managing Director
IHH Healthcare Berhad

Dr Lim Cheok Peng is the Managing Director of IHH Healthcare Berhad and Vice Chairman of Parkway Pantai Limited. He has extensive experience both as a medical practitioner and managing hospital businesses.

Since 1987, Dr Lim has been with the Parkway Group where he has played a leading role in accelerating the Group’s growth in key markets and providing management with guidance on strategic matters. Dr Lim expanded the Group’s presence beyond Singapore, making significant inroads into China, Malaysia, India and the Middle East.

A cardiologist by training, Dr Lim sits on the board of several private limited companies in Singapore, Malaysia, Hong Kong, China, India and Turkey; and also served on various committees including the Parliamentary Committee for Health, Economic Review Committee, Republic Polytechnic, Singapore Medical Council, the Council for the Third Age (Ministry of Community Development, Youth & Sports) and Singapore British Business Council.

Dr Lim is also Professorial Lecturer of Health Services Management & Leadership, The George Washington University School of Public Health and Health Services from August 2011 to June 2012.
Sabina joined IFC in 1999 from Reuters News Agency (now Thomson-Reuters), where she spent six years reporting on the break up of the former Yugoslavia and working as a financial reporter. In her IFC career, she worked extensively on financing solutions for large oil and gas field developments in CIS, before taking over as the Life Sciences sector lead in 2006. Since then, IFC has committed close to US$500 million in financing for the pharmaceutical value chain in the emerging markets, focusing on quality producers of generic products that provide affordable medicines. Sabina holds an MBA and a law degree.

Ioan has been with IFC since January 2006 and specializes in emerging market private sector health care, advising on IFC’s growing portfolio of investments in this area, which totals over $1.2 billion in funds committed to date. This includes evaluating potential new projects, due diligence work and strategic input to IFC’s growing program in support of private health care in emerging and frontier markets. He has worked on numerous investment and consulting projects in healthcare in 24 countries in Europe, the Americas, Asia and Africa.

Prior to joining IFC, Ioan was a management consultant with Angle Technology Group in London, KPMG Consulting in Johannesburg and SHI Consulting in Toronto. Previously, he practiced medicine in South Africa and the United Kingdom.

Ioan holds medical and science degrees from the University of the Witwatersrand, Johannesburg, South Africa and an MBA from the University of Southampton, UK.

Sabina joined IFC in 1999 from Reuters News Agency (now Thomson-Reuters), where she spent six years reporting on the break up of the former Yugoslavia and working as a financial reporter. In her IFC career, she worked extensively on financing solutions for large oil and gas field developments in CIS, before taking over as the Life Sciences sector lead in 2006. Since then, IFC has committed close to US$500 million in financing for the pharmaceutical value chain in the emerging markets, focusing on quality producers of generic products that provide affordable medicines. Sabina holds an MBA and a law degree.

Said Darwazah is the CEO of Hikma Pharmaceuticals PLC, a leading multinational pharmaceutical group listed on the London Stock Exchange (LSE). Said began his career at Hikma, a family business founded by his father, in 1981 when it had sales of only one million US Dollars. He became Chairman and CEO in 1995. From 2003 to 2006 he joined the Government of Jordan as Minister of Health. Said returned to Hikma in 2007 as CEO and with his father and brother have guided Hikma to sales of over a billion US Dollars this year.

Mr. Darwazah founded the Jordan Health Care Accreditation Council, a non profit organization that accredits healthcare providers and works across Jordan to improve standards in healthcare. He is the Vice Chairman of Royal Health Awareness Society. He is a Board Member of the Central Bank of Jordan. Said is a member of the Board of Endeavor, and has also cofounded the Samih Darwazah Center for Innovation Management and Entrepreneurship at the American University of Beirut (AUB). Said is a trustee of the AUB and the International College in Beirut, Lebanon. Said has a degree in Industrial Engineering from Purdue University in the US and an MBA from INSEAD.
Mike Flemming joined African Oxygen Limited (Afrox) in 1985 and transferred to its healthcare division in 1994. He has held several senior finance and line management positions with both Afrox and Afrox Healthcare. He managed the business finance function and then moved into managing a 300 bed hospital in the West region. A year later he was promoted to regional manager and shortly thereafter to general manager.

In 2001, he was appointed managing director of Afrox Healthcare, which became Life Healthcare in 2005.

Life Healthcare was listed on the Johannesburg Stock Exchange on the 10th June 2010 with a market capitalisation of £1 billion. The organisation manages both acute (8,200 beds) and chronic (3,400 beds) facilities and operates in South Africa, Botswana and has an associate investment in India. The current turnover is approximately £1 billion with an EBITDA to turnover ratio of 26%. The market capitalisation has moved to £3 billion.

Kevin Davies
Founding Editor
Nature Genetics and Bio-IT World

Kevin Davies is the founding editor of Nature Genetics and Bio-IT World, and author of three popular science books including Cracking the Genome and The $1,000 Genome. Kevin studied biochemistry at Oxford University and obtained his PhD from St Mary’s Hospital Medical School in London working on the genetics of cystic fibrosis. After postdoctoral fellowships at MIT and Harvard Medical School, he retired from the bench (not before time) and moved into scientific publishing, joining the editorial staff of Nature magazine. He became the founding editor of Nature Genetics, the first of the successful Nature sister journal franchise, in 1992. After spells at the Howard Hughes Medical Institute and Cell Press, he became the founding editor of Bio-IT World, a monthly trade magazine covering the intersection of IT and life sciences. Kevin is the author of three popular science books: Breakthrough (co-authored with Michael White) covered the race to isolate the breast cancer gene; Cracking the Genome; and most recently The $1,000 Genome, which explores the remarkable advances in next-generation sequencing and individualized medicine.

Scott Featherston
Principal Investment Officer
IFC

Scott Featherston is a Principal Investment Officer and IFC’s sector lead for health services. He is based in Washington DC. Prior to relocating back to Washington, Scott was based in Nairobi, Kenya where he led a joint IFC-World Bank initiative focused on improving access to health services through the private sector. He has spent eight years at IFC focused on the health and education sectors.

Scott has degrees from the universities of Melbourne and Sydney in Australia and from the Johns Hopkins School of Advanced International Studies (SAIS) in Washington DC. He lectures part time at SAIS.

Michael Flemming
CEO
Life Healthcare

Life Healthcare was listed on the Johannesburg Stock Exchange on the 10th June 2010 with a market capitalisation of £1 billion. The organisation manages both acute (8,200 beds) and chronic (3,400 beds) facilities and operates in South Africa, Botswana and has an associate investment in India. The current turnover is approximately £1 billion with an EBITDA to turnover ratio of 26%. The market capitalisation has moved to £3 billion.
Dr. Martin Henrichs is a Managing Director of Credit Suisse in the Investment Banking division, based in London. He is Head of Healthcare Investment Banking for the EMEA region.

Before joining Credit Suisse in 2007, he worked at JPMorgan in London and Frankfurt for 8 years. Dr. Henrichs has advised numerous healthcare companies and financial investors on strategic matters, including equity and debt financings, acquisitions, domestic and cross-border mergers, joint ventures, divestitures and spin-offs.

Yadigar Gökalp İlhan was born in Artvin, Yusufeli, on 1967. She got her bachelor’s degree in the Middle East Technical University on the field of Psychological Counseling and Guidance and her master’s degree on the field of Gender and Woman Studies. At present she is getting her master’s degree in METU, in the School of Business Administration, on the field of Management for Administrators.

She started her working career in private sector in 1988. She worked abroad (USA-California) as a crisis consultant between the years 1994-1996. She was awarded as the ‘Best Directorate General of 2009’ and the “Bureaucrat of the Year” in 2010 and is still the Vice President and Board Member in SSI. She is also the ‘Founder President of Women Managers and Workers Solidarity Association’. She has good command of English, and knows German and Arabic on intermediate level.

Andrew Jack has worked as a journalist for the Financial Times since 1990. He currently writes about health and pharmaceuticals for the Financial Times. He was previously Moscow bureau chief, Paris correspondent, financial correspondent, general reporter and corporate reporter. He is author of the books Inside Putin’s Russia and The French Exception; has written numerous articles for medical journals including BMJ and the Lancet; and reports on French Insurance, Audit Committees, Networking and Work Shadowing.

He led the FT’s coverage that won it the communications award of the American Society of Tropical Medicine and Hygiene in 2011; won First Prize in the Stop TB Award for excellence in reporting for 2010; and a Kaiser Family Foundation mini-fellowship in global health reporting in 2008. He has won the Grand prix de l’association des anciens élèves du centre des hautes etudes d’assurances, the ACCA accountancy journalist of the year award, and was a member of an FT team winning the British press awards.

He is co-chairman of Pushkin House, a London-based centre for Russian culture. He graduated from St Catharine’s College, Cambridge, with a degree in geography in 1988; was the Joseph Hodges Choate Memorial Fellow at Harvard University; and a New York City government Urban Fellow.
Sundeep Lal  
**Vice President, Medtronic International Ltd**

Dr. Sundeep Lal is Vice President of Strategy, Business Development and Business Model Innovation for Medtronic. Sundeep has over twenty years of healthcare experience in pharmaceutical, bio-tech and med-tech industries in US and Emerging Markets.

At Medtronic, Sundeep collaborates with Asian regional and country leaders and teams to create country specific organic and inorganic growth strategies and their execution plans. Passionate about creating innovative healthcare delivery models for solving affordability, access and awareness barriers in Emerging Markets, Sundeep is building Medtronic’s global Business Model Innovation capability to address such market specific challenges.

Prior to Medtronic, Sundeep was with Merck & Co based out of Whitehouse Station, NJ. In eleven years with Merck, Sundeep utilized strategic insights to create transformational growth platforms through business development such as acquisition of Schering-Plough (Global), Sun and Simcere Pharma JV’s (Emerging Markets and China) and numerous early and late stage global R&D in-licensing programs. Sundeep’s last role at Merck was as Head of Business Development for Emerging Markets, where he was the key architect of Merck’s strategy for expansion into EM’s through differentiated BGx’s.

Fola Laoye  
**Chairman, Hygeia Nigeria Limited**

Mrs. Laoye holds a Bachelors Degree in Accounting from the University of Lagos, Nigeria and a Masters of Business Administration from Harvard Business School, Cambridge, USA. She is also an Associate Member of the Institute of Chartered Accountants in England & Wales and the Institute of Chartered Accountants of Nigeria.

Fola has had over twenty years of business experience, both locally and internationally, having trained with Ernst & Young, Lagos and Price WaterHouse Coopers in London. She is currently the Chairman of Hygeia Nigeria Limited, promoters of Hygeia HMO, the largest health maintenance organization in Nigeria and the Lagoon Hospitals group.

Her career with Hygeia started in 1999 and she has been responsible for the start up and growth of the Hygeia HMO business and Hygeia Community Health Care as well as the roll-out of two ultra-modern hospital facilities in Lagos. She is a Board member of Pension Alliance Limited (PAL), one of the country’s foremost Pension Fund Administrators, Results for Development Institute (R4D), a Global think tank that focuses on policies for Global Health & Education and Harvard Business School’s Healthcare Initiative. She is also the current President of the Harvard Business School Association of Nigeria.

She is a Board member of the Nigerian Business Coalition for HIV/AIDS (NIBUCCA) and a Trustee of the Society for Healthcare Quality in Nigeria. She is a member of the Federal Ministry of Health’s Core Joint Team on Unlocking the Market Potential of the Private Health Sector in Nigeria. She is also a member of the Human Development Committee of the Nigerian Economic Summit Group (NESG). In 2011, Fola was nominated as a Young Global Leader by the World Economic Forum.
Mr. Marcu currently holds the position of President of Board of Directors - MedLife SA. Previous positions held include Vice-President, Robank (OTP Bank Romania), Corporate Department Manager, RoBank (OTP Bank Romania) and Credit Risk Officer, Credit Bank Romania.

Mr. Marcu is a graduate of the Faculty of Mathematics and Computer Science, University of Bucharest and he also completed post graduate studies and trainings in business and management with Romanian Banking Institute, The Open University, JAICA, DC Gardner, etc.

As Senior Economic Adviser to UBS Investment Bank, George Magnus has occupied a front row seat as events have challenged financial systems around the world.

Widely credited with having identified the trigger points leading to the financial crisis and its aftermath, his opinions and predictions are keenly sought. His first book, The Age of Aging (2008) considered the economic and social consequences of rapid aging. His new book, Uprising, looks at emerging markets in the wake of the crisis.

Abrar Mir is a Co-Founder and Managing Partner of Quadria Capital with over 20 years of international private equity, investment banking and healthcare industry experience.

Abrar has led private equity transactions with an aggregate value of over US$40 billion across Europe, Middle East and Asia, including the deployment of US$700 million in RHC Principal capital across various healthcare subsectors in Asia. Previously, Abrar was the Global Head of Healthcare Investment Banking at Religare Capital Markets and was responsible for the firm’s build out of its Healthcare Investment Banking practice across Asia.

Prior to Religare Capital Markets, he was the Founder and Managing Partner of NBD Sana Capital, a private equity fund backed by one of the largest banks in the Middle East, investing in the Middle East, North Africa, Turkey and South Asia. He was also a Managing Director at Bank of America Merrill Lynch in London where he was part of the senior leadership team that significantly expanded the bank's Mergers & Acquisitions advisory and private equity strategy in Europe and Emerging Markets.

He is also a qualified international finance lawyer, and holds an M.A. in degree in International Law from the University of Cambridge.
Khama Rogo is Lead Health Sector Specialist with the World Bank and Head of the World Bank Group's Health in Africa Initiative.

Prior to his WB career, he taught Obstetrics and Gynecology at the University of Nairobi, before becoming the Vice President of Medical Affairs Africa for Ipas.

A native of Kenya, Prof Rogo received his MD and M.MED from the University of Nairobi and earned a Fellowship and PhD in Gynecologic Oncology in Sweden.

A prominent advocate and global authority on reproductive health issues, he is a visiting professor at several universities and author of over 100 papers and book chapters. He has been a consultant to WHO, UNFPA, UNICEF, USAID, and DFID, and advisor to many other bilateral and unilateral international organizations. Prof. Rogo is past president of the Kenya Medical Association and Kenya Obstetrical and Gynecological Society.

He was also the chairman of Kenya’s National Council for Population and Development, and served on the Gender Advisory Panel of WHO, the Advisory Committee of the David and Lucile Packard Foundation, and the board of the Center for African Family Studies. He is currently on the board of INTRAHEALTH, among other responsibilities. Prof Rogo has a long hands on experience with social franchising in Africa.
Mr. Rajeev Sadanandan has been working and researching in the area of health systems, policy and financing for 13 years.

He has managed the health system of the state of Kerala in India for seven years and had been active in health sector reform initiatives in the state. The DOTS programme for control of TB and programme for Non communicable diseases in Kerala was started by him.

His other major contribution has been initiating HIV prevention programmes in Kerala and in six other states.

He is a member of the Monitoring and Evaluation Resource Group constituted by UNAIDS and the governance expert on the task force on Non-communicable diseases of the Government of India.

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Mr. Sardi holds a Bachelor of Science in Industrial Management and a Master of Science in Industrial Management from the Massachusetts Institute of Technology, Cambridge, USA. For over 30 years he has acted as Pharmaceutical Vice President of Tecnoquímicas S.A., the largest company in the Colombian pharmaceutical market, and he is also in charge of the financial area of the company. During the last decade, he was responsible for shifting Tecnoquímicas pharmaceutical business from relying mainly on licenses from multinational corporations to becoming a very strong player in the market with the company’s own products and trademarks.

He is President of the Board of Directors of ASINFAR (Association of the National Pharmaceutical Industries of Colombia), Vice President of the Board of Directors of Colombia’s National Association of Entrepreneurs (ANDI) Pharmaceutical Chamber, and Co-Founder and Member of the Board of Directors of Centro de Investigación y Desarrollo de la Industria Farmacéutica – CECIF (Pharmaceutical Industry Research and Development Center). He has also been President of the Board of Directors of Industria Latinoamericana de Automedicación Responsable – ILAR (Latin American Responsible Self-Medication Industry), and Member of the Scientific Advisory Committee of Centro Internacional de Entrenamiento e Investigaciones Médicas – CIDEIM (International Center for Medical Training and Research).
Elena is Senior Manager in IFC’s Consumer Services Unit, where she manages a team responsible for the growth, evaluation and structuring of IFC’s investments in the education, health care, tourism, retail, property and life sciences sectors. She has been with IFC since 1996 and, prior to working on the above mentioned sectors, she focused on investments in the infrastructure sector.

Prior to joining IFC, Elena worked in the Eastern European energy team at Salomon Brothers. Elena holds an MBA from the University of Michigan and a Masters degree in Applied Mathematics from the Moscow State University.

Ms. Shu-li Song, Doctor of Medicine, now is the Dean of the Information Office, Ministry of Health of the People’s Republic of China.

She has more than 24 years of experience in various positions serving as Assistant Professor, Associate Professor, and Vice-Dean of the Department of International Cooperation of Beijing University of Chinese Medicine. Head of the Section of European, Oceania and African Affairs, the Department of International Cooperation, State Administration of Traditional Chinese Medicine of the People’s Republic of China.

Ms. Souza graduated in Electrical Engineering at the Federal University of Bahia (1992), Master’s Degree in Biomedical Engineering at the Federal University of Paraíba (2000) and Ph.D. in Public Health at the Federal University of Bahia (2007).

She was Visiting Fellow at CISHE/Cardiff University (2005-2006). Former Director of the Department of Science, Technology and Innovation in at Health Secretary of Bahia (2007-2011), where currently she is a Special Advisor of the Secretary of Health of the State of Bahia (since-2011). Since 2007, she has been coordinator of many projects at Health Secretary of Bahia, such as, construction of Children’s Hospital, Irece Hospital, Juazeiro Hospital; PPP projects of Suburbio Hospital, Couto Maia Institute, Image Diagnostic (unfinished); three international loan. Has experience in Public Health with emphasis in Public Policy, acting on the following topics: Health System, Health technology Management, Medical Devices Regulation, PPP Projects.

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Mr. Thompson has more than 25 years of experience in various positions within academic medicine and academic health centers. He is chief executive officer of Johns Hopkins Medicine International and senior vice president of Johns Hopkins Medicine overseeing all of Johns Hopkins Medicine's international activities.

Mr. Thompson founded, and leads, Johns Hopkins Medicine International as the arm of Johns Hopkins Medicine, providing a focus for all of Johns Hopkins’ international activities. It is the mission of this organization to establish international programs and businesses that are consistent with and support the Johns Hopkins Medicine mission of excellence in clinical care, research and teaching. Mr. Thompson has a particular interest in identifying innovative ways for Johns Hopkins to collaborate with a wide range of partners to work towards the common objective of improving health and the quality of health care delivery around the world.

Mr. Thompson obtained his bachelor’s degree in biology from the University of Minnesota. He also earned a master’s degree in business administration from Loyola College.

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Dr. John Ulatowski is vice president and executive medical director of Johns Hopkins Medicine International, professor and chairman of anesthesiology and critical care medicine for the Johns Hopkins University School of Medicine and anesthesiologist in chief at The Johns Hopkins Hospital. He is one of the world’s leading investigators into the regulatory mechanisms of cerebral blood flow and oxygen delivery to the brain. His ongoing research includes the development and application of noninvasive techniques for monitoring brain function, fluid management, and sedation in patients with brain injury, use of novel oxygen carriers in blood and new techniques and therapies for stroke.

A new area of exploration for Dr. Ulatowski is that of health service research toward the design of safer systems surrounding the care of perioperative/periprocedural patients. Anesthesiologists, intensive care physicians and pain physicians have led the way in creating safe environments in individual ORs, ICU rooms and interventional pain procedure rooms. The next generation of perioperative physicians will create even safer environments around OR suites, ICUs and pain clinics to ensure better preparation, safe passage of patients, to prevent even the occasional mistake made by well-meaning practitioners. They will use information technologies and analytical business tools to improve outcomes (medical, financial, human resource, and patient satisfaction).
Juan Pablo Uribe, a medical doctor by training, is the Director General of the Fundación Santa Fe de Bogotá, a leading private not-for-profit health organization in Colombia.

Previously, he was the World Bank’s Health Sector Manager for East Asia and the Pacific, based in Washington D.C. With master degrees in public health and public administration from the University of Michigan (Ann Arbor), he has held various health positions in the public and private sectors, nationally and internationally.

He is former Vice Minister of Health for Colombia (1998–1999) and former National Director of Public Health (1994). He was also CEO of the Fundación Santa Fe de Bogotá between 2005 and 2009, and senior health specialist for the World Bank in Latin America (2000 - 2004). He has been board member of various public and private organizations in Colombia and abroad, health sector consultant for various organizations and invited speaker at numerous conferences.

James was born and educated in the UK; he holds a BSc in Economics from LSE and is a Chartered Accountant. He has lived and worked in the UK and the US.

James originally joined Bupa in 1993 and spent five years with the company, working in the insurance business in the UK and Care Services. He left in 1998 to study for a MSc in Management at London Business School. After Business School, James worked in senior finance roles in listed companies specialising in outsourcing and I.T.

James rejoined Bupa in July 2012 as Finance Director for International Markets. In October 2012 James was appointed Strategy Director to International Development Markets.

Dr. Charles M. Wiener, professor of medicine and director of the Osler internal medicine residency program is the founding dean and CEO of Perdana University Graduate School of Medicine (PUGSOM). PUGSOM is the first non-Johns Hopkins university to offer Johns Hopkins’ trademark Genes to Society curriculum of which Dr. Wiener was “chief architect.”

Dr. Wiener is the author of Harrison’s Internal Medicine Self-Assessment (16th and 17th editions), The Respiratory System at a Glance and The Cardiovascular System at a Glance. He is a section editor of Journal of American Medical Association “Grand Rounds” and an associate editor of the American Journal of Medicine.

Dr. Wiener holds a medical degree from University of Miami. He completed a pulmonary and critical care medicine fellowship at The Johns Hopkins Hospital and was an American Heart Association British-American research fellow in the respiratory physiology unit of London’s Hammersmith Hospital.