IFC AFRICA’S 'fragility lens'
Supporting private sector growth in Africa’s fragile and conflict affected situations (FCS)

IFC, a member of the World Bank Group, is supporting development in all 22 of sub Saharan Africa’s fragile and conflict affected situations (FCS), helping them strengthen their private sectors, create jobs, and reach lasting stability.

Even the best-designed interventions in these countries can, however, produce unintended consequences. Complex political, economic, and social dynamics, and a climate of mistrust in some FCS means projects might even create more harm than good.

For that reason, IFC’s FCS Africa Program has developed a conflict-sensitive approach to working in countries recovering from conflict. IFC’s 'fragility lens' helps identify and navigate the complex workings of FCS, where risks and dangers are commonplace, but not always obvious. Only by understanding the past and present relationships among various, competing groups can a development organization like IFC effectively support private sector growth in FCS.

Thanks to this innovation, IFC’s FCS Africa Program and its Conflict Affected States in Africa Initiative (CASA) are fast becoming leaders in developing and promoting this conflict-sensitive approach.

Applying the FRAGILITY LENS

| STEP 1 | Collecting and screening existing country conflict analyses |
| STEP 2 | Identifying the key drivers of conflict |
| STEP 3 | Analyzing lessons from previous engagements |
| STEP 4 | Discussing the main findings among project manager(s), CASA coordinators, monitoring and evaluation officer and their impact on project components and environment |
| STEP 5 | Incorporating mitigation measures into the project design |
| STEP 6 | Monitoring the situation on the ground during project’s implementation (and if required, adjusting the project) |
| STEP 7 | Evaluating the results of the project at its completion |

1. A better understanding of the conflict context
2. An understanding of the two-way interaction between private sector intervention and the conflict
3. Minimizing negative impacts of the interventions on the conflict

...producing 4 MAIN OUTCOMES
Country-level analysis is conducted with the Conflict Research Unit of the Clingendael Institute of the Netherlands. Project level analysis, which complements the work done at the country level, is implemented jointly by CASA experts and operational teams in respective countries. All CASA-funded projects are now required to incorporate the fragility lens.

IFC’s FCS Africa Program’s goal is to help fragile situations attract investment that will support infrastructure, improve services, and create jobs and opportunities. Launched in 2008, The Conflict Affected States in Africa Initiative (CASA) is FCS Africa’s flagship program. CASA is supported by Ireland, the Netherlands, and Norway. Denmark and Sweden offer support in select countries.

In order to show how IFC private sector development projects will help contribute to the reduction of fragility, IFC has applied its fragility lens in the following countries:

- Burundi
- Côte d’Ivoire
- DRC
- Guinea
- Mali
- Somalia
- South Sudan
- Zimbabwe

Working with IFC’s FCS Africa Program
IFC’s FCS Africa Program partners with governments, development and financial institutions, and other groups and individuals to maximize its impact in Africa. For more information, please contact the following:

In Nairobi
Jiyeon (Janice) Ryu (jryu@ifc.org)

In Johannesburg
Luba Shara (lshara@ifc.org)

About IFC
IFC, a member of the World Bank Group, is the largest global development institution focused on the private sector in emerging markets. Working with more than 2,000 businesses worldwide, we use our capital, expertise and influence to create opportunity where it is needed most. In FY15, our long-term investments in developing countries rose to nearly $18 billion, helping the private sector play an essential role in the global effort to end extreme poverty and boost shared prosperity. For more information, visit www.ifc.org and www.ifc.org/africa

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