

DFI CONFERENCE ON CORPORATE GOVERNANCE

COLLABORATING ON OUR APPROACH AS EMERGING MARKETS INVESTORS

Amsterdam – 8 March 2007

BEURS VAN BERLAGE

AGENDA - DAY 1

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| 8:30 AM – 9:00 AM | REGISTRATION |
| 9:00 AM – 9:30AM | OPENING SESSION ARTHUR ARNOLD - CEO, Netherlands Development Finance Company, FMO EDWARD NASSIM - Regional Vice President, Europe, Africa, Middle East, World Bank Group/IFC |
| 9.30 AM – 10:30 AM | THE IMPORTANCE OF GOOD CORPORATE GOVERNANCE Governance and risk. Governance and sustainable development. The central role of the Board of Directors. Our role as DFIs. GEORGE MELTZER – Director, Investment & Mission Review Department, FMO MIKE LUBRANO - Manager, Corporate Governance and Capital Markets Advisory Department, IFC |
| 10:30 AM – 10:45 AM | Q&A |
| 10:45 AM – 11:15 AM | COFFEE & TEA |
| 11:15 AM – 12:00 PM | IN FOCUS: BANKS The special role of banks in the economy. GRANT KIRKPATRICK – Senior Economist, OECD |
| 12:00 PM – 1:30 PM | LUNCH |

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| 1:45 PM – 2:45 PM | <p>IN FOCUS: FAMILY- and STATE-OWNED ENTERPRISES Relationship- vs contract-based business environments. Safeguarding the common good. Enabling a level-playing field.</p> <p>BENGT HALLQVIST - Founder of the Brazilian Institute for Corporate Governance; Family Business Network</p> <p>DAG DETTER – Detter & Co.</p> |
| 2:45 PM – 3:00 PM | Q&A |
| 3:00 PM – 3:15 PM | COFFEE & TEA |
| 3:15 PM – 3:45 PM | <p>INTRODUCTION DRAFT APPROACH STATEMENT</p> <p>TERESA BARGER - Director, Corporate Governance and Capital Markets Advisory Department, World Bank Group/IFC</p> |
| 3:45 PM – 4:00 PM | Q&A |
| 4:00 PM – 5:00 PM | <p>ROUNDTABLE Discussion on past experiences and the way forward.</p> <p>HUGH SCOTT-BARRET – Chief Financial Officer and Member of the Management Board, ABN AMRO</p> <p>ANNE SIMPSON - Executive Director, International Corporate Governance Network (ICGN)</p> <p>PETER VONK – Vice President, Andean Development Corporation (CAF)</p> <p>ANTHONY STALKER – Partner, ADM Capital, Hong Kong/London</p> <p>MODERATOR: MATS ISAKSSON – Head Corporate Affairs Division, OECD</p> |
| 5:00 PM – 5:15 PM | <p>CONCLUSION</p> <p>MIKE LUBRANO - Manager, Corporate Governance and Capital Markets Advisory Department, IFC</p> <p>FREDERIK VAN PALLANDT – Credit Analyst and Corporate Governance Officer, Investment & Mission Review Department, FMO</p> |
| 6:00 PM – 7:00 PM | NETWORKING BREAK |
| 7:00 PM – 9:00 PM | DINNER |

DFI CONFERENCE ON CORPORATE GOVERNANCE

TRAINING SESSION ON IFC'S CORPORATE GOVERNANCE METHODOLOGY
FOR DFI OPERATIONAL STAFF

Amsterdam – 9 March 2007

BEURS VAN BERLAGE

AGENDA - DAY 2

9:00 – 9:15 GENERAL INTRODUCTIONS

- *Introductory Comments; Background of Participants*
- *Purpose of the Course*

9:15 – 10:45 IFC'S APPROACH TO CORPORATE GOVERNANCE

- *Overview of IFC's Methodology*
- *Details of Methodology*
- *Demonstration of -Methodology and Intranet Resources*

11:00 – 11:45 FIRST BREAK-OUT SESSION Evaluation (IFC Methodology Steps 1-3)

- *Small groups apply evaluation steps (1, 2, and 3) to cases.*
- *Each group presents its evaluation, based on using the IO tools.*

11:45 – 12:00 BREAK

12:00 – 12:45 SECOND BREAK-OUT SESSION Negotiation (IFC Methodology Steps 4-6)

- *Small groups apply negotiation steps (4, 5, and 6) to cases, using role play.*
- *Each group presents and explains the outcome of its negotiations.*

12:45 – 1:00 CONCLUDING REMARKS AND FEEDBACK