A Sustainable Banking Network (SBN) Task Force Report

Addendum to the SBN Report

*Necessary Ambition: How Low-Income Countries Are Adopting Sustainable Finance to Address Poverty, Climate Change, and Other Urgent Challenges*

Country Profile

Cambodia
SBN Member: Association of Banks in Cambodia (ABC) (member since 2016)

SBN Working Group: IDA Task Force

Key policy documents:

- Cambodian Sustainable Finance Principles (ABC, 2018)
- Cambodian Sustainable Finance Principles Implementation Guidelines (ABC, 2019)

SBN Progression Matrix Stage (2019): Developing – the country has formally launched a national sustainable finance roadmap, framework, policy, or voluntary industry principles, and a formal task force, working group, or institution has been tasked with implementation.

SBN and IFC role: IFC, through the Asia region Environmental and Social Risk Management (ESRM) Program for financial institutions, has provided advisory services to ABC in relation to principles and tools development, implementation, and capacity building, in partnership with the government of Japan. Through SBN, ABC has shared its experience with other SBN members and benefited from the collective SBN knowledge base.

About this Country Profile:

IDA stands for the International Development Association (ida.worldbank.org), an international financial institution under the World Bank Group that offers concessional loans and grants to the world’s poorest developing countries.

This Country Profile is an addendum to the SBN report: Necessary Ambition: How Low-Income Countries Are Adopting Sustainable Finance to Address Poverty, Climate Change, and Other Urgent Challenges. The report and country profiles for the first time capture in a systematic way how sustainable finance is being harnessed by low-income countries to address a range of common environmental and social priorities and drive financial sector innovation despite market constraints.

The report and profiles complement and build on the data collection and analysis for the SBN 2019 Global Progress Report, which covered 39 emerging markets. They delve deeper into the experiences of 8 low-income countries in the SBN network through an online survey, interviews, and desk research.

This country profile has four sections:

- The Drivers of Action – factors that spurred the country to develop sustainable finance policies or voluntary principles.
- The country’s Experiences in Developing Sustainable Finance Frameworks and what was learned in the process.
- Future Priorities for the country as it continues to develop its sustainable finance systems.
- How the country views linkages between sustainable finance policies and Broader Development of its Financial System.
1 Drivers of action

What factors spurred Cambodia to develop sustainable finance voluntary principles?

The ABC has been the primary champion of sustainable finance in Cambodia. Figure 1 compares the drivers of sustainable finance in Cambodia with those in other SBN IDA countries. Compared with countries with established sustainable finance systems, fewer factors are considered highly important drivers in Cambodia, suggesting less broad-based impetus for progress. In common with countries with banking association SBN members, the coordinated voluntary approach is emphasized above policymaker or regulator engagement. Peer experience has also been an important driver and has been critical to drafting the sustainable finance principles (discussed below). Unlike peer countries, neither national development commitments nor environmental and social challenges have driven sustainable finance in Cambodia.

Figure 1 Having a coordinated voluntary approach has been the key driver for sustainable finance in Cambodia

<table>
<thead>
<tr>
<th>Policy environment: National commitments to the Sustainable Development Goals (SDGs), Paris Agreement on Climate Change, or a National Sustainable Development Policy</th>
<th>High</th>
<th>Medium</th>
<th>Low</th>
<th>N/A</th>
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</thead>
<tbody>
<tr>
<td>Policymaker and/or regulator engagement: National guidelines or regulatory requirements to better manage environmental and social (E&amp;S) risks in the financial sector, improving financial stability</td>
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<td>Coordinated voluntary approach: Initiative taken by local financial institutions to adopt international good practice in sustainable finance and level the playing field</td>
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<td>Market incentives: Opportunity to increase competitiveness and resilience of the financial sector through innovation in green and socially inclusive finance</td>
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<td>Environmental and social challenges: E&amp;S risk exposure that fosters participation of financial institutions to address the E&amp;S risks at the country level</td>
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<td>Peer experience: Demonstration effect of countries that have adopted a sustainable finance roadmap</td>
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Notes: Large dots represent Cambodia’s responses; small dots represent those of other countries. Source: SBN IDA Diagnostic Survey responses

“Development of the Cambodian Sustainable Finance Principles got momentum since the Sustainable Finance (SF) Committee’s Working Group kicked off with the support of IFC and Mongolian Bankers Association (MBA) in May 2018. IFC and MBA’s support was indispensable in organizing workshops and drafting the policy. Establishing the SF Committee and getting bank CEOs’ and regulators’ attention and involvement was key to obtaining endorsement for introducing the sustainable finance principles.”

- Association of Banks in Cambodia
2. Developing a sustainable finance framework

What process did Cambodia go through to develop a framework to promote sustainable finance, and what have they learned on the way?

The process of developing sustainable finance principles in Cambodia, summarized in Figure 2, has relied on close collaboration between regulators and bank CEOs, as well as technical support from IFC and the Mongolian Bankers Association (MBA). Banks in Cambodia only adopted the Cambodian Sustainable Finance Principles in January 2019. Implementation is therefore in the early stages.

Figure 2  Stages and steps for developing and implementing the sustainable finance framework in Cambodia

May 2016 – ABC joined SBN and issued a Statement of Intent to develop Sustainable Finance Principles, in collaboration with the Ministry of the Environment and the National Bank of Cambodia.

March 2017 – ABC signed a memorandum of understanding with IFC and the MBA for cooperation in developing the Principles.

September 2017 – ABC established the Sustainable Finance Committee comprised of bank representatives.

May 2018 – Sustainable Finance Committee working group began the process of drafting the Principles, with support from the IFC and MBA.

September 2018 – ABC Council approved the Sustainable Finance Principles and invited regulator and government officials to conferences and meetings to obtain their endorsement.

November 2018 – A learning visit to Mongolia and Japan.

January 2019 – 45 member banks adopted the Cambodian Sustainable Finance Principles.


Source:  SBN IDA Diagnostic Survey responses

All three key stakeholder groups in Cambodia initially experienced challenges in developing and implementing the sustainable finance principles:

☐ **Banks** insufficiently prioritized sustainable finance, considering it to be counter to their business interests, and lacked the capacity to implement sustainable finance.

☐ **The ABC** had insufficient resources, knowledge, and expertise to lead sustainable finance development.

☐ **The regulator** was insufficiently engaged, resulting in limited enforcement of sustainable finance.

To overcome these challenges, the ABC drew heavily on the support of international partners—notably IFC and the Mongolia Banking Association—in drafting the principles and engaging stakeholders.

To encourage the prioritization of sustainable finance, the ABC and the National Bank of Cambodia have demonstrated strong commitment and have also supported banks through capacity-building activities.

Although the sustainable finance principles have only recently been adopted, there is evidence that banks have already improved their management of E&S risks. The following are some of the practices among banks in Cambodia: compiling an exclusion list to avoid lending to businesses that present E&S risks; developing E&S risk management policies; creating incentive schemes to encourage awareness of E&S risk; raising public awareness of E&S issues; and designing bank branches with environmental considerations and social inclusion factors in mind.
3. Future priorities

What are Cambodia’s priorities as it continues to develop a sustainable financial system?

The ABC’s Sustainable Finance Committee continues to conduct stakeholder engagement and develop implementation tools, with the goal of becoming the sustainable finance champion in the Mekong Region by 2023. Figure 4 summarizes Cambodia’s next steps in sustainable finance implementation.

Figure 3  The solutions Cambodia found to address challenges in sustainable finance implementation

<table>
<thead>
<tr>
<th>Challenge</th>
<th>Solution</th>
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<tbody>
<tr>
<td>Capacity constraints within banks to implement sustainable finance</td>
<td>Extensive training, including workshops and train-the-trainer sessions</td>
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<td>Limited national expertise to lead the sustainable finance process</td>
<td>Utilize the support of international partners</td>
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<td>Banks often prioritize profits over sustainability</td>
<td>International exchange visits</td>
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<td>Banks are wary of additional regulatory burden</td>
<td>Engagement with banks to persuade them of sustainable finance benefits</td>
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</tbody>
</table>

Demonstration of commitment among key stakeholders

Implement sustainable finance gradually to support internal capacity building

Source: SBN IDA Diagnostic Survey responses

Figure 5 compares Cambodia’s ongoing challenges in developing a sustainable finance system with those faced in other SBN IDA countries. As with peer countries, there is significant focus on a supportive enabling environment, capacity building, and the development of specific tools to support sustainable finance implementation. In addition, the ABC highlighted limited regulation and enforcement as an ongoing challenge.
4. **Broader financial sector development**

**How does sustainable finance in Cambodia connect with broader ambitions?**

Stakeholders in Cambodia are concerned about broad financial sector development, both with regard to cross-cutting and sector-specific issues. Figure 6 compares Cambodia’s concerns related to financial sector development with other IDA SBN countries. These concerns are wide-ranging, and this is reflected in Cambodia’s sustainable finance agenda, which incorporates financial inclusion and SME finance to enable poverty reduction and employment creation. Sustainable finance is seen as strengthening and advancing financial inclusion efforts such as financial access, financial literacy, consumer protection, and community adaptation finance.

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**Figure 5  Ongoing challenges to be met in developing and implementing sustainable finance for Cambodia**

<table>
<thead>
<tr>
<th>Enabling environment and capacity building</th>
<th>High</th>
<th>Medium</th>
<th>Low</th>
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<td>Build the capacity of regulators and financial institutions</td>
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<td>Enhance cooperation among financial institutions</td>
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<td>Provide clear incentives for sustainable finance</td>
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<td>Develop and launch a sustainable finance roadmap</td>
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<td>Expand sustainable finance to other financial sectors</td>
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<td>⚫⚫⚫</td>
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<table>
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<tr>
<th>Specific regulations or tools</th>
<th>High</th>
<th>Medium</th>
<th>Low</th>
<th>N/A</th>
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<td>Develop a taxonomy of green/socially inclusive projects</td>
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<td>Promote publicly available environmental data</td>
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<td>Create green asset guidelines, incentives, and awareness</td>
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</table>

Note: Large dots represent Cambodia’s responses; small dots represent those of other countries.
Source: SBN IDA Diagnostic Survey responses
In addition to the narrowly defined green finance - such as financing renewable energy projects - sustainable finance could contribute to poverty reduction by covering financing for the poor and MSMEs to have the means to get income, as well as financing projects and businesses that can create jobs for the poor.

- Association of Banks in Cambodia