

Business Pulse Survey Tunisia

# Impact of the COVID-19 crisis on the private sector in Tunisia

February 2021



**International  
Finance Corporation**  
WORLD BANK GROUP



IN PARTNERSHIP WITH



EUROPEAN UNION



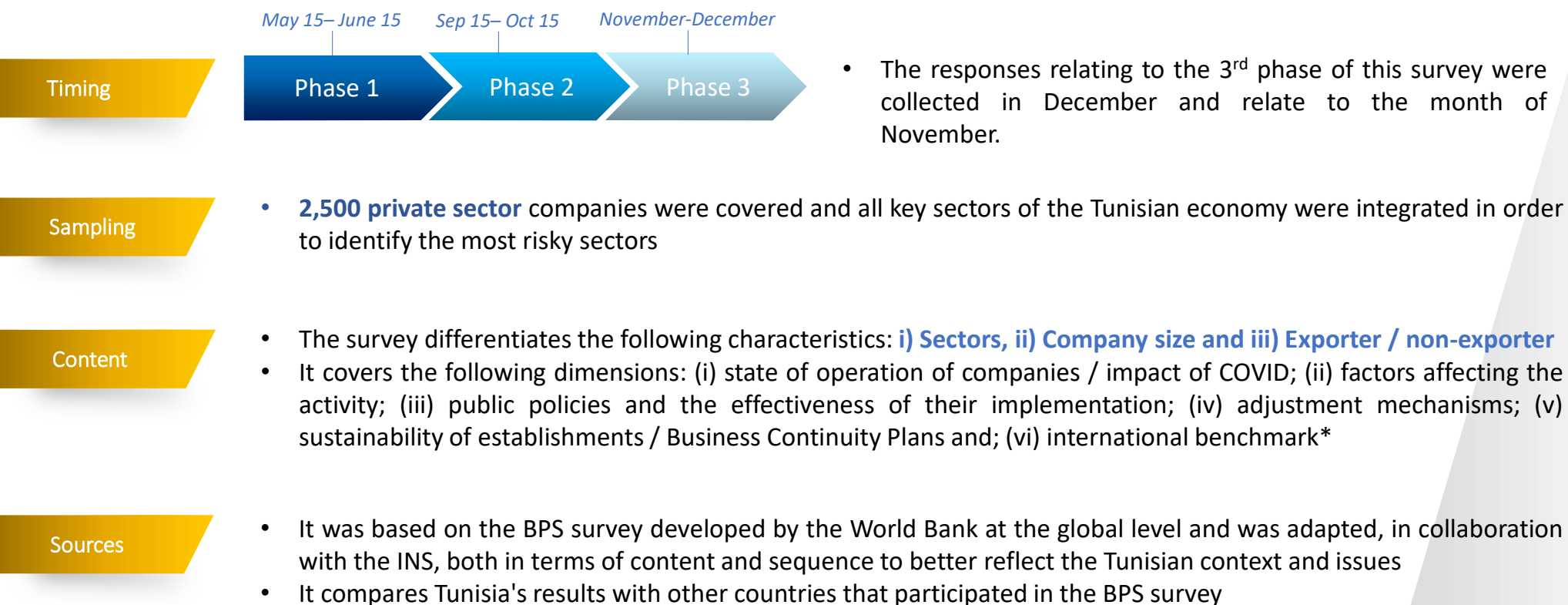
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# Summary

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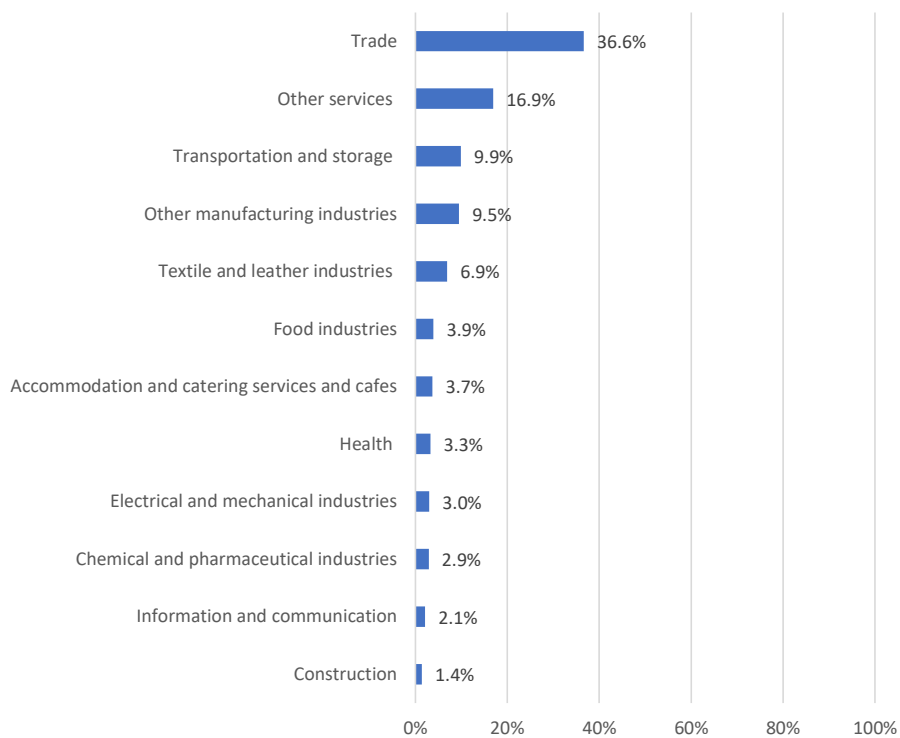
# Methodology of the Tunisia Business Pulse Survey



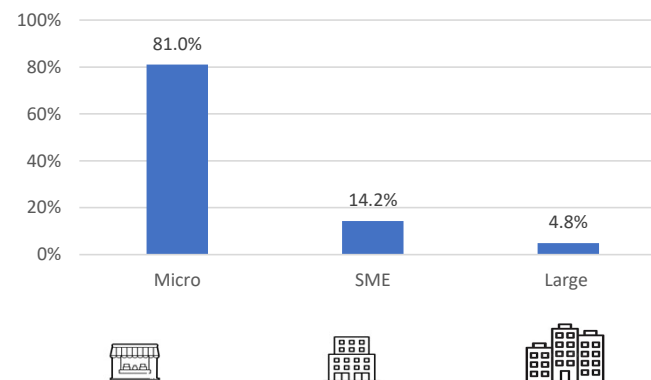
\* An international benchmark section was not added in the 3<sup>rd</sup> phase as no new surveys were conducted in the peer countries since July

# Sample distribution of the survey

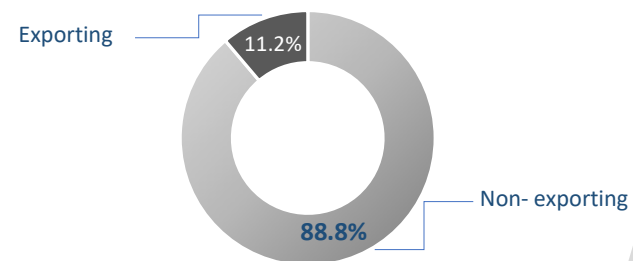
### By activity sector



### By company size



### By exporting status





# Executive summary



# State of play and impact of COVID-19 on the private sector in Tunisia

## Business operations status (4<sup>th</sup> quarter, 2020)

The COVID-19 crisis continued to significantly disrupt the private sector, with a sharp increase in permanent closings in Q4 compared to Q3 and Q2:

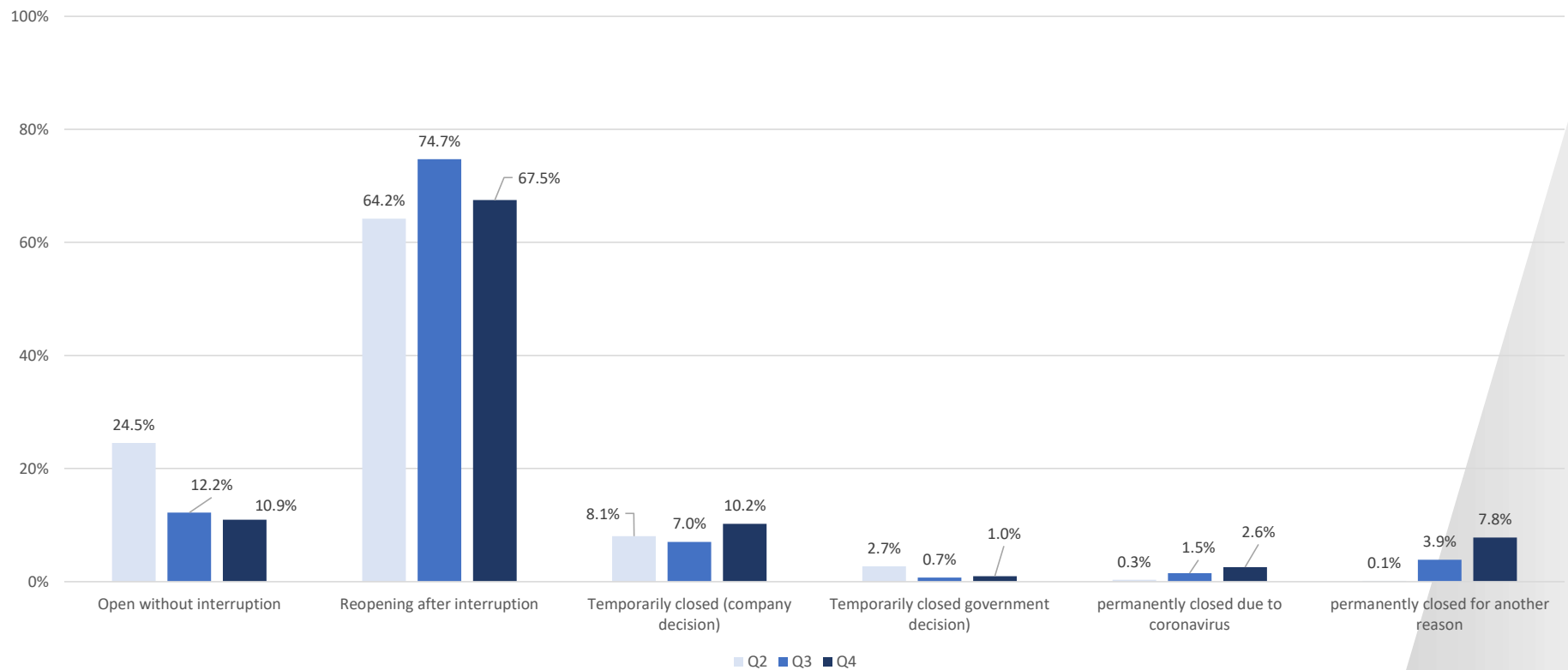
- **78.4% of businesses were open** (86.9% in Q3, and 88.7% in Q2): 10.9% of the firms remained open without interruption and 67.5% of businesses reopened after an interruption.
- **11.2% of companies were temporarily closed** (7.7% in Q3, and 10.8% in Q2): 10.2% closed following a management decision and 1% following the government's request.
- **10.4% of businesses were permanently closed** (5.4% in Q3, and 0.4% in Q2): 2.6% because of COVID-19 and 7.8% because of other reasons.

## Permanent closures

- *By sector*: 15.2% of companies in the information and communication sector (3.8% due to COVID-19), 13.1% of companies in the accommodation and catering services and cafes sector (5.3% due to COVID-19) and 12.5% of companies in the food industry (4.8% due to COVID-19) declared having closed permanently.
- *By exporting status*: exporting companies recorded 4% definitive closures against 10.4% for non-exporting companies.
- *By firm age*: more mature businesses have closed permanently 11.4% compared to 10.6% for young businesses and 8.8% for established businesses.

# State of play and impact of COVID-19 on the private sector in Tunisia

## Disruptions to business operations (% of firms)

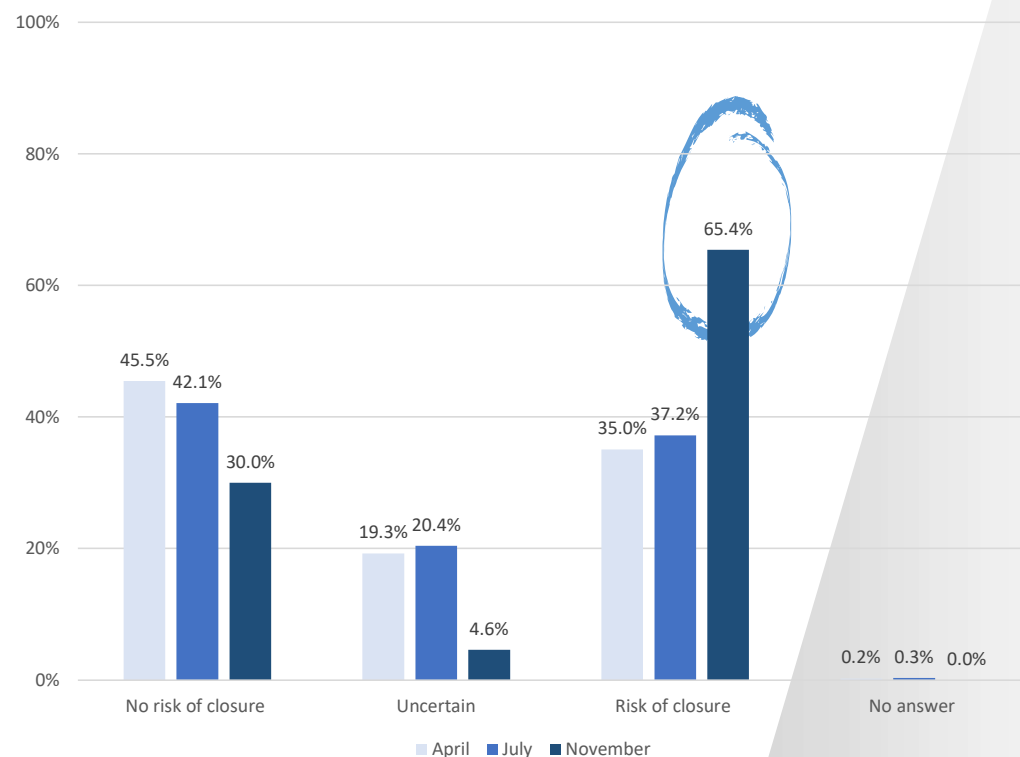


## Risk of permanent closure

The perceived risk of business closure increased by 28 points between July and November from 37.2% to 65.4%. Only 30.3% of companies declare that they can maintain their operations for more than a year in November vs. 42.2% in July.

- By sector: It is over 60% for all sectors except that of health with 49.3% in November up from 31.8% in July. It is particularly high in 4 specific sectors: accommodation, catering and cafes services, construction, information and communication and food industry
- By firm size: 70.3% of micro-businesses fear closure or are uncertain about their future. The same applies to 61.7% of SMEs and 47.8% of large companies.
- *By exporting status*: The risk of closure increased by 12 points between July (57.9%) and November (70.1%) for non-exporting companies.
- By firm age: The risk of closure combined with uncertainty is over 70% for young and mature companies compared to 60% for established companies.

Risk of permanent firm closure  
(% of operating firms)





# Impact on firms revenues

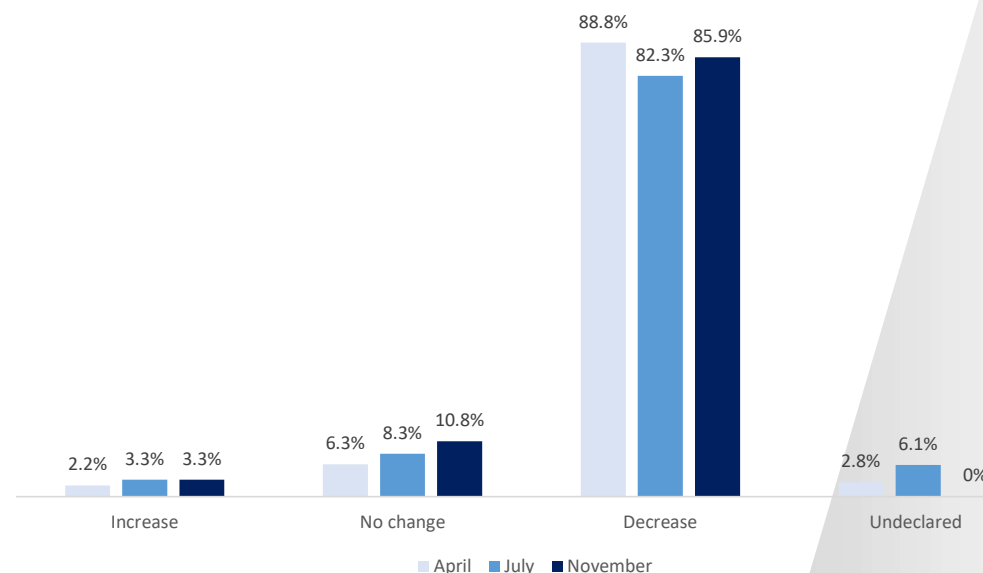
## Impact on revenues November 2020/2019

(firms operating in November 2020)

The impact on revenues remains significant with 85.9% of companies **recordeing a decline in their annual turnover in November** compared to 82.3% in July and 88.8% in April.

- *By sector:* 92.6% companies of accommodation, catering and cafes services recorded a drop in turnover. The chemical and pharmaceutical industries sector stood out with 12.2% of companies in the sector having recorded an increase in their sales
- *By size:* Micro-enterprises and SMEs are the most affected by the decline in turnover with respectively 86.1% and 81.3% against 63.8% for large companies
- *By age:* 87.6% of established companies recorded a drop in turnover in November compared to 82.7% for young companies. 5.6% of young companies recorded an increase.

Change in revenues in November 2020  
in comparison with November 2019  
(fraction of firms)



# Employment-related adjustment plans

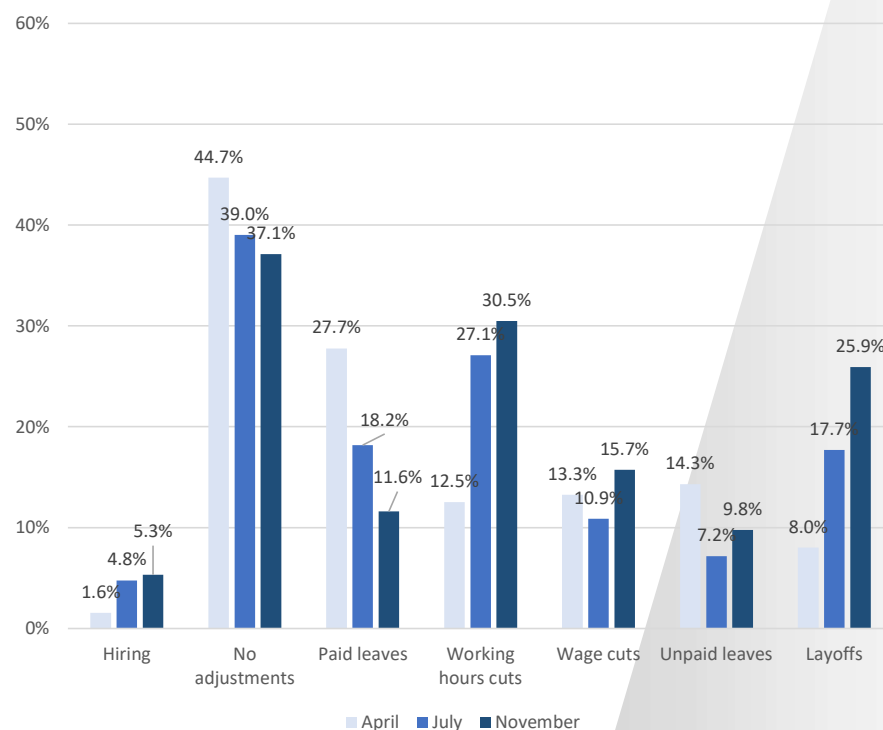
## Impact on jobs November 2020/2019

(firms operating in November 2020)

As of November 2020, only 37.1% of businesses declared that they did not have employment-related adjustments. Those who have adjusted, have increasingly fired employees than in April and July:

- 25.9% of companies fired employees in November vs 17.7% in July.
- Companies also made less use of paid leaves, which fell from 18.2% in July to 11.6% in November.
- 15.7% of companies made wage cuts in November vs 10.9% in July.
- Also, it is noted that 5.3% of companies hired in November vs. 4.8% in July and 1.6% in April, mainly in the mechanical and electrical industries and the information and communication sector.
- The accommodation and catering and coffee services sector is the one that made the most employment-related adjustments with 47.9% reduction in the number of working hours, 42.9% of companies in the sector with layoffs, 27.4% using unpaid leave, 8.4% using paid leaves, while only 5.8% companies in the sector recruited.

Employment-related adjustments  
November 2020 / November 2019  
Fraction of firms



## Impact on factors affecting the activity

The activities of companies have been subject to sharp declines as:

**86.4% of companies said they recorded a drop in their cash flow in November compared to 87.4% in July and 78.2% in April**

- More than 90% of companies in transport and storage services recorded a drop in their cash flow

**79.5% of businesses saw a drop in demand in November vs 79.8% in July and 70.1% in April**

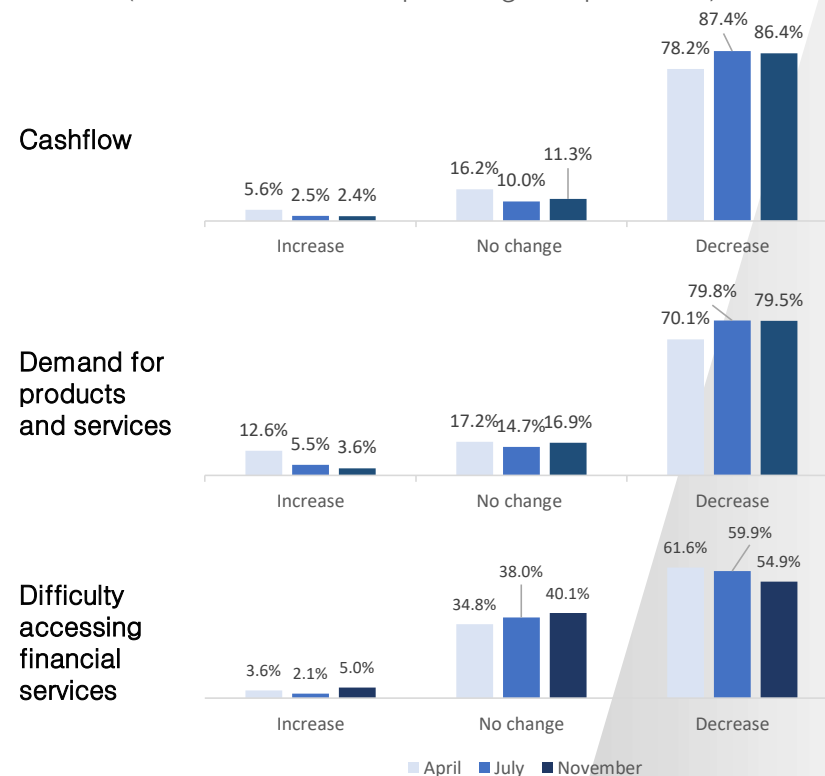
- In November, 52.5% of large companies reported a decrease in demand compared to 56% in July and 64.9% in April
- More than 80% of companies in the health sector and trade sector said they had experienced a drop in demand

**54.9% of companies reported difficulty accessing financial services compared to 59.9% in July and 61.6% in April**

- 53.8% of chemical and pharmaceutical industries sector reported problems accessing financial services

The percentage of companies reporting a raw material supply difficulty rose slightly from 52% in July to 52.1% in November, as the fraction of businesses impacted by the drop in the number of working hours, from 46% in July to 48.9% in November.

Evolution of factors affecting the activities of open companies during the month of November 2020 compared to November 2019  
(Fraction of firms operating in April 2020)



# Role of public policies in crisis management

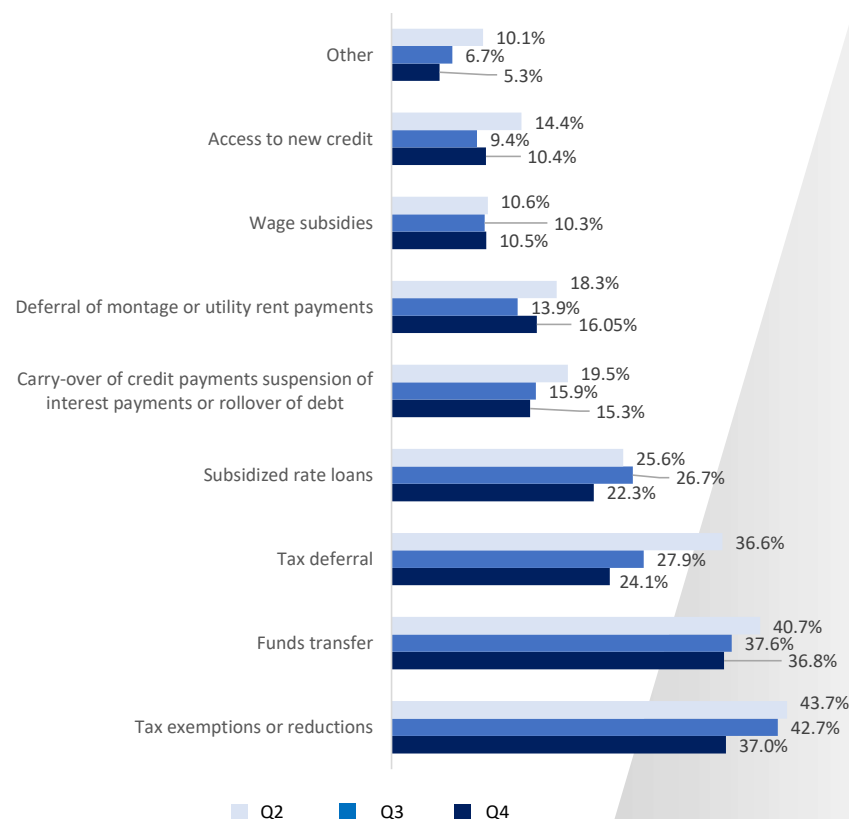
## Appreciation of state support by companies

- In Q4, the public support measures most desired by companies are:
  - Tax exemptions / reductions (37%),
  - Direct liquidity injections (36.8%),
  - Tax deferrals (24.1%).
- The top 3 support measures desired by companies remained unchanged between Q2, Q3 and Q4.
- These measures remain the most appreciated by companies regardless of their age, size and exporting status.
- At the sectoral level also, the assessment of these measures remains broadly unchanged, regardless of industries or services.

## Support measures that benefited companies

- More companies declared they have benefited from government measures increasing from 9.6% in Q2 to 21% in Q3 to 25.5% in Q4**
- Three sectors were able to better benefit from government measures in Q4: real estate (47.9%), transport and storage sector (38.6%) and accommodation, catering and cafes services (34.5%).
- On the other hand, more than **34% of companies say they were unable to benefit from government support despite their requests**. Nearly 16% of companies have not expressed an interest in benefiting from these measures and 14.5% of companies said they had not benefited from the support measures because of the complexity of the process

## Top 5 support measures that companies say they need most during the COVID-19 crisis



# Business adjustment mechanisms

## The adjustment mechanisms of companies focused mainly on digitalization :

- **In a context of deconfinement, companies continued to adjust to deal with the COVID-19 crisis:**
  - 12.7% of companies declared they had increased their online presence in Q4 compared to 9.3% in Q3 and 12.5% in Q2;
  - 2.5% of companies declared they increased their online sales in Q4 compared to 2.3 in Q3 and 1.6% in Q2;
  - 2.9% of companies changed product in Q4 against 2.5% in Q3 and 1.8% in Q2.
- But overall, following deconfinement, the use of digital platforms increased, in Q4 after a slowdown in Q3 compared to Q2, for most sectors except for the chemical and pharmaceutical industries, transport and storage sector and the accommodation, catering and cafes services.
- Microenterprises and non-exporting enterprises have increased the use of digital platforms in Q4.
- Companies increased their use of digital platforms mainly for administrative tasks (45.2%) and for remote work (48%). The uses of ICT for marketing and sales increased respectively from 13.5% and 23.1% in Q3 to 41.1% and 27.3% in Q4.
- The use of digital tools was 3 times higher in the information and communication sectors and in the chemical and pharmaceutical industries than the average for companies
- Three sectors are making greater use of digital platforms to enhance multiple functions related to sales, marketing, service delivery and administration: the healthcare sector, accommodation, food and coffee services and the construction sector.
- Businesses in the health and other services sectors have invested more in digital in response to the crisis.

## Resilience and sustainability

### In terms of resilience and sustainability of activities:

**In Q4, only 10.1% of companies said they had a Business Continuity Plan (BCP), lower than July with 14.8% of companies**

- Almost a quarter of exporting companies have a BCP compared to nearly 10% for non-exporting companies
- Young companies have more BCP than established companies with 14.6% and 6.9% respectively
- 39.3% of large companies have a business continuity plan compared to only 9.8% for micro-companies
- The information and communication sector (31.6%), the mechanical and electrical industries (20%) followed by the building sector (15.9%) are among the Top 3 sectors with a BCP
- Home based work is the most common measure for firms BCP (for 52.5% of companies)