



Accelerating Private Investment in Large-Scale Solar Power

## The Challenge

Solar power has enormous potential as a quick-to-build electricity source in emerging markets, where needs are great. Even though prices have fallen dramatically over the past years, many countries have struggled to develop utility-scale solar plants due to challenges that include:

**INSTITUTIONAL CAPACITY:** Many governments have limited capacity to manage, structure and negotiate private power concessions.

LACK OF SCALE: Navigating small and distinct power markets can deter investors and small grids can only absorb small projects.

**LACK OF COMPETITION:** Many power projects are not competitively tendered.

HIGH TRANSACTION COSTS: Individually negotiated contracts have high transaction costs.

**HIGH PERCEIVED RISK:** Poor credit utility off-takers and political risks increase the cost of capital, driving up tariffs.

### The Solution

Scaling Solar is a "one stop shop" solution for governments to rapidly mobilize privately funded grid connected solar projects at competitive tariffs. This proven program is based on a templated approach to create viable markets for solar power in each client country and brings together a suite of World Bank Group services under a single engagement, including:

**ADVICE** to assess the right size and location for solar PV power plants in a country's grid and to prepare and develop sites for tender.

SIMPLE AND RAPID TENDERING to ensure strong competition from committed industry players.

**FULLY DEVELOPED TEMPLATES** of bankable project documents that can eliminate negotiation.

**COMPETITIVE FINANCING AND POLITICAL RISK INSURANCE** attached to the tender and available to all bidders.

#### RISK MANAGEMENT AND CREDIT ENHANCEMENT PRODUCTS to lower financing costs and tariffs.

### The World Bank Group: A One Stop Shop for Solar Power

The World Bank Group has a long track record in the power sector. **IFC** is experienced in developing bankable private power projects and has a substantial track record in both tendering and financing solar plants. The **World Bank** supports client country governments with financing and advice to extend access to electricity, expand least-cost generation, create sustainable regulation and leverage the private sector. **MIGA** provides a range of political risk insurance products to attract private capital into emerging markets.



### The Results

Scaling Solar has transformed the African power market, delivering dramatic reductions to tariffs and timelines.

#### **CHEAPER SOLAR**

Cost per kWh of electricity from solar power in US cent\*: Scaling Solar Senegal @@@@@ 4.3

<b>Scaling Solar Zambia</b>	<b>SSSSE 4.8</b>
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South Africa (Round 4) ®®®®®® 6.7

#### **FASTER SOLAR**

Time from start of procurement to start of first construction:

Scaling Solar ZambiaSele 2.4 yearsUgandaSele 2.7 yearsScaling Solar SenegalSele 3.0 years\*Senegal (FIT)Sele 5 4.0 yearsSouth Africa (Round 4)Sele 5 5.1 yearsGhanaSele 5 5.1 yearsBurkina FasoSele 5 6 6 6 6 6 6 6 6 6 6 6 7 years

\*Estimated time to construction as of May, 2018

#### **BETTER SOLAR**

Developers that have participated in Scaling Solar tenders include:



# The Benefits

#### Governments and Utilities

**SPEED:** Templates for all processes and documents enable rapid preparation, tendering and financial close.

**CERTAINTY:** The use of balanced, bankable documents guarantees pre-approved financing for suitable bidders.

LOW COSTS: Scaling Solar tenders attract competition among top-tier investors and minimize resulting tariffs.

#### Project Developers and Investors

MARKET CREATION: Consistent tendering and bankable documents across multiple countries open up regional opportunities for developers looking for new markets.

**REDUCED DEVELOPMENT TIME AND COSTS:** Project preparation and due dilligence supported by the World Bank Group; bankable documents, and pre-approved financing in place.

A LEVEL PLAYING FIELD: Clear and transparent award process allows developers and investors to compete on the basis of lowest tariffs and long-term commitment.

# International Donors and Development Partners

**REACH:** Support to multiple low-income, fragile, and conflict-affected states to achieve energy security and sustainable low-carbon growth.

**LEVERAGE:** Donor support leverages significant private capital through transparent, competitive tenders.

**IMPACT:** Rapid delivery of low-cost, sustainable electricity, helping developing countries meet urgent needs.

### **The Process**

#### With Scaling Solar, committed partners can achieve solar generation in as little as two years

STEPS 1-3

8 months Project & Bid Prep **Tender Process &** Award



**PROJECT PREPARATION** 

- Technical & economic analysis
- Site investigation
- Legal & regulatory analysis

### **BID PREPARATION**

- Localization of tender and project documents
- Attachment of financing, insurance, and credit enhancement

### **TENDER PROCESS & AWARD**

- Request for qualification
- Bidder consultation
- Request for proposals
- Proposal review and award
- Signing of project documents





#### FINANCIAL CLOSE 4

- Finalization of contracts
- Final project approvals
- Finalization of loan agreements, insurance, and risk management



STEP 5

10 months



### **CONSTRUCTION & OPERATION**

- Construction
- Commissioning
- Operations



#### **PROGRAM PARTNERS**







Ministry of Foreign Affairs of the Netherlands











USAID's Power Africa Initiative