



Douglas Becker, Founder, Chairman and CEO, Laureate Education

Mr. Becker is the Founder, Chairman and CEO of Laureate Education, Inc., the world's leading operator of international universities which serves over 300,000 students on its 70 campuses in 20 countries, as well as through distance learning. A pioneer in the field of education, Mr. Becker served as the President and Chief Executive Officer of Sylvan Learning Systems, Inc. from 1991 until 2003. During his tenure he transformed the firm from a small

tutoring company into a global leader in the K-12, post-secondary and corporate education markets.

Mr. Becker is the President of the Sylvan/Laureate Foundation, the philanthropic arm of Sylvan and Laureate which he established in 1997. He is the Chairman of the International Youth Foundation, an NGO dedicated to youth development which operates in 70 countries. He was the Founding Chairman of Port Discovery, the Children's Museum in Baltimore, where he still serves as a director. Mr. Becker has demonstrated his commitment to community through his prior service on such non-profit Boards as: the Baltimore Museum of Art, Greater Baltimore Committee, Economic Alliance of Baltimore, Enoch Pratt Library, Gilman School, University of Maryland Foundation, and FIRST – an international robotics competition which inspires student interest in math and science. He is also a director of Constellation Energy Group, Inc, a *Fortune 100* company listed on the New York Stock Exchange which is one of the leading energy firms in the United States.



Moisés Naím, Editor-in-chief of Foreign Policy Magazine

Moisés Naím has written extensively on the political economy of international trade and investment, multilateral organizations, economic reforms, and globalization. He is the author or editor of eight books, numerous essays, professional articles and his opinion columns are regularly published in the world's leading newspapers.

Dr. Naím served as Venezuela's minister of trade and industry and played a central role in the initial launching of major economic reforms in the early 1990s. Prior to his ministerial position, he was professor and dean at Instituto de Estudios Superiores de Administración, in Caracas. He was also the director of the projects on economic reforms and on Latin America at the Carnegie Endowment for International Peace. Dr. Naím was associated with the World Bank on two occasions, first as an executive director and later as a senior advisor to the president. Dr. Naím holds a Ph.D. and a master's degree from the Massachusetts Institute of Technology.



Sir Graeme Davies, Vice-Chancellor, University of London

Sir Graeme moved to this post in October 2003 from the University of Glasgow where he was Principal and Vice-Chancellor from October 1995. He was until then Chief Executive of the Higher Education Funding Council for England. As such he played a key role in the development of policies concerned with the contribution which higher education institutions make to the UK economy through teaching and research and related activities with particular emphasis on international developments in higher education. He moved to the Funding Council from being Vice-Chancellor of the University of Liverpool, a post he held from April 1986 to June 1991. Previously he was Professor of Metallurgy in the University of Sheffield having taken up that post in 1978 after 16 years in the Department of Metallurgy and Materials Science in the University of Cambridge where he was also a Fellow of St. Catharine's College. He was educated in the School of Engineering of the University of Auckland, New Zealand.

He is a Fellow of the Royal Academy of Engineering, a Fellow of the Royal Society of Edinburgh and an Honorary Fellow of the Royal Society of New Zealand. He has held Visiting Professorships in New Zealand, Brazil, China, Argentina, South Africa, Israel and India.



Richard K. Miller, President, Olin College of Engineering

Dr. Miller was appointed the first President of the Franklin W. Olin College of Engineering on February 1, 1999. He also holds an appointment as a Professor of Mechanical Engineering. Before joining Olin College, he served as Dean of the College of Engineering at the University of Iowa from 1992-99. He spent the previous 17 years on the engineering faculties at the University of Southern California (where he held the position of Associate Dean for Academic Affairs) and the University of California, Santa Barbara. With research interests in earthquake engineering and aerospace structural design, he has served as a consultant to many aerospace companies and directed research programs funded by NSF, NASA, and industry.

Dr. Miller has published extensively in the field of applied mechanics, and has won five awards for teaching excellence. He earned a B.S. in Aerospace Engineering from the University of California, Davis in 1971, and is the recipient of the 2002 Distinguished Engineering Alumnus Award from that institution. He received an S.M. in Mechanical Engineering from MIT in 1972, and a Ph.D. in Applied Mechanics from Caltech in 1976. He is a member of the Board of Trustees of Babson College, the Board of Directors of The Stanley Group, and serves on several advisory boards for non-profit organizations and universities. He is also a member of AIAA, ASCE, ASEE, and ASME.



Frances Ferreira, Education Specialist, Commonwealth of Learning

Frances Ferreira joined COL as Education Specialist, Basic Education and Open Schooling, on 22 January 2007.

From 1996 to 2006, Mrs. Ferreira, who is a teacher by profession, was Director of the state-owned Namibian College of Open Learning. As the institution's first chief executive, she facilitated the strategic positioning of NAMCOL, both nationally and internationally.

Previously, Mrs. Ferreira served the Namibian community as a teacher and school principal. She also became the first female Mayor of Grootfontein in 1994 and, in 1995, was elected as Vice-President of the Association of Local Authorities in Namibia.

She has also served as Chair of the Namibian Open Learning Network Trust and Chair of the Distance Education Association of Southern Africa (DEASA).

Mrs. Ferreira's contribution to the field of open and distance learning in Namibia was rewarded in 2002 at COL's second Pan-Commonwealth Forum on Open Learning, held in Durban, South Africa, when she received the Distance Learning Experience Award from the Commonwealth of Learning (one of COL's Excellence in Distance Education Awards).



Catherine Kimaryo, Investment Officer, Health and Education Department, IFC

Catherine joined IFC's Health and Education Department (CHE) in 2006 as an investment officer and has worked on health and education projects in Africa and Eastern Europe. She recently relocated to Lagos to focus on business and project development for the two sectors in Nigeria and the West-African sub-region. Prior to joining CHE, Catherine worked for a year with the Agribusiness Department on investments in South Asia, Eastern Europe and Central America. Her professional experience outside IFC spans work in post-conflict and developing environments. Between 2000 and 2004, she worked with the United Nations Mission in Kosovo advising the Deputy Special Representative of the Secretary General for Police and Justice on fiscal matters and contributing to institutional capacity building within these two departments. She also worked for two years as a credit officer with Akiba Commercial Bank Limited providing trade finance and other credit facilities to SMEs in Tanzania.

Catherine holds an MBA from Wits Business School, South Africa and a Bachelors in Finance and Accounting from McGill University, Canada.



J. Jorge Klor de Alva, Senior Vice President for Academic Excellence and Director, University of Phoenix National Research Center.

Dr. Klor de Alva previously served as President of the University of Phoenix and Senior Vice President of Apollo Group, Inc. He was also a member of the boards of directors of Apollo Group and the University of Phoenix from 1991 to 2003. Prior to re-joining Apollo Group in the Fall of 2005 as President of Latin American Operations, he was the Chairman, President, and CEO of Apollo International, Inc. (with operations in Europe, Asia, and Latin America serving over 170,000 students).

Before joining Apollo Group full-time in 1996, he held the Class of 1940 Endowed Chair at the University of California, Berkeley and before that he was Professor of Anthropology at Princeton University. He has received a number of grants from Spain and Mexico, the National Endowment for the Humanities, the National Science Foundation, and he was a Fulbright Scholar, John Simon Guggenheim Fellow, Harry Frank Guggenheim grantee, and Fellow at the Getty Center for the History of Art and the Humanities. Dr. Klor de Alva has a B.A. in philosophy and a law degree (J.D.) from the University of California, Berkeley, and a Ph.D. in history/anthropology from the University of California, Santa Cruz. He has published over eighty scholarly articles, is co-author of ten social studies textbooks, and has another fifteen books on social science subjects.



Daniel Levy, Director, PROPHE

Daniel Levy (Ph.D. political science, University of North Carolina, Chapel Hill) is Distinguished Professor, SUNY. Levy directs the Ford Foundation funded Program for Research on Private Higher Education, PROPHE, the world's first and foremost research center in its field, with a network of some 25 colleagues in different countries. Levy is generally regarded as the world's foremost scholar on private higher education. His seven books have been published by the university presses at California, Chicago, Indiana, Oxford, Pittsburgh, as well as with Praeger and Westview. His articles appear in an array of professional journals. Starting at Yale University's two pioneering research programs on higher education and non-profit organizations, Levy has now spent over 25 years on the broad subject of how educational institutions interface with civil society and government. Levy has lectured at almost all of the leading U.S. universities and he has also lectured and worked in six continents. He is a frequent consultant for international foundations, development banks, for-profit agencies, and academic agencies. Dr. Levy teaches graduate students from all over the world.



Ron Perkinson, Former Senior Vice President, Whitney International University System

Ron Perkinson was formerly the Senior Vice President of Whitney International University System (WIUS) based in Dallas, Texas. Prior to joining WIUS Ron was the Principal Education Specialist at the International Finance Corporation. His role at IFC involved assisting with the establishment of a new Global Health & Education Group focusing on private for-profit and not-for-profit education projects in developing economies. Ron is a New Zealander who has held chairman and senior executive positions in the education sector and in multinational service companies in New Zealand, Australia, South Africa and the United States, spanning more than 25 years. In June 2008 Ron takes up his new appointment as President of the Sampoerna Foundation located in Indonesia.

Ron is an educationalist with experience in both public and private sector investments involving higher education projects, K-12 schools and Information & Communications Technologies projects. His experience includes the structuring and financing of distance education and e-learning projects in developing countries and has been involved with numerous forums for the advancement of quality and best practice in e-learning and distributed learning internationally. He has also been a keynote speaker at international conferences on the promotion of public private partnerships at all levels of education. Ron has made many presentations at international conferences on behalf of IFC and the World Bank Group about the Global Education Marketplace, Financing Higher Education plus the Changing Landscape for International Higher Education.

Prior to joining IFC in Washington DC, Ron was the Chief Executive of Multi Serve Education Trust in New Zealand. Multi Serve was the privatised outcome of the New Zealand government's education services after the sweeping education reforms in New Zealand throughout the late 1980's. Ron also served on a variety of government working parties and committees in New Zealand to oversee and advise on public sector reforms in the education sector.



Samuel Gaddiel Akyianu, Operations Officer, IFC

Samuel Akyianu joined IFC in January 2006 as a Business Development Officer in the Sub-Saharan Africa Department. The Ghana Private School Support Program provides both financing and TA to private schools in Ghana. In FY05, IFC provided a US\$1.1 million risk sharing facility towards a US\$2.2 million loan portfolio with The Trust Bank to enable the bank to offer medium-term lending to private schools in Ghana. A parallel TA program was instituted to improve the partner banks ability to lend to and monitor loans to the sector, and also aimed at the schools to strengthen the financial, managerial and educational capacities and improve the business environment for private education.

So far, the program has benefited over 30 schools, which together provide basic education services to over 12,000 students. In May 2007, the partner bank signed on to an expanded facility with the IFC for US\$3.5 million (leveraging US\$7 million in loans). Fifteen schools have been approved for financing of about \$3 million from The Trust Bank. The program has been rolled out to Kenya and market studies are soon to be underway in Liberia, Nigeria and other African countries in East and Southern Africa. The model is also being customized for the health sector across Africa.

Sam previously worked as the Head of the Business Development Services (BDS) team in USAID's TIPCEE project managed by Chemonics International and targeted at export competitiveness of the private sector in Ghana. Prior to this Sam worked with TechnoServe as an Investment/BDS Manager responsible for a \$10 million fund. Prior experience also includes Ernst & Young Ghana, Deloitte and Touche, SME/Rural financial intermediation and a stint as a Process Engineer in non-traditional export crops. Samuel holds an MBA (Finance) from the University of Ghana Business School, a Bachelor of Science degree in Chemical Engineering and is a partly qualified Accountant with CIMA UK.



Sandeep Kumar, President, Edumatics Corporation

As the President of Educomp's US subsidiary, Edumatics Corporation, Sandeep is engaged in business development and M&A activity focused on delivering appropriate educational solutions to K-12 students around the world. Previously, as a material scientist, Sandeep conducted business development and research in the area of environmental materials. Sandeep has engineering degrees from IT-BHU, India and University of California at Santa Barbara and an MBA from Cornell University.



Michael Latham, Principal International Consultant, CfBT

Michael Latham has worked with the CfBT Education Trust since 1982. Over the past two decades he has worked in Asia, Africa and the USA/Caribbean in an operational and business development capacity. He has served on a considerable number of consultancies for bilateral and multilateral agencies in many countries including the following countries in Africa (Ethiopia, Guinea, Senegal, Malawi, Ghana, Kenya, Uganda and Cote d'Ivoire); in Asia (Pakistan, Sri Lanka, Bangladesh and India); in the Middle East (Saudi Arabia and Dubai) and in SE Asia (Malaysia, Cambodia, Thailand and Lao PDR).

One of his key areas of work is in the area of Public Private Partnerships in Education. He has presented papers and conducted training in this field on behalf of the United Nations Institute for Training and Research, the Institute for Development Studies, the World Bank Institute and Harvard University. As a member of the World Bank's 'Economics of Education Thematic Group' he worked with the EdInvest team in the development of a Handbook and Toolkit on Non Government Participation in Education. He is currently engaged by the WB/IFC as the Project Director for Private Education Support Projects in Ghana and Kenya.

He started his working career as a College lecturer first in Canada and then for over a decade worked as a trainer and manager on CfBT projects in Malaysia and Brunei Darussalam. In Malaysia he managed the CfBT partnership with the Henley Management College. He is presently the Trust's Principal International Consultant based in the Reading UK office. Among his current work portfolio is support for the corporate operations in India and ongoing donor funded projects in Kenya and Ethiopia as well as a diverse range of ongoing consultancies for multilateral aid agencies. He has recently completed work on the Ghana Private Sector Support Program and is leading technical assistance inputs into the Kenya Private Sector Support Programme.



Harry Patrinos, Lead Education Economist, World Bank

Harry Patrinos specializes in all areas of education, especially school-based management, demand-side financing and public-private partnerships. He managed education lending operations and analytical work programs in Argentina, Colombia and Mexico, as well as a regional research project on the socioeconomic status of Latin America's Indigenous Peoples, published as *Indigenous Peoples, Poverty and Human Development in Latin America* (Palgrave Macmillan, 2006). He is one of the main authors of the report, *Lifelong Learning in the Global Knowledge Economy* (World Bank, 2003). Mr. Patrinos has many publications in the academic and policy literature, with more than 40 journal articles. He is co-author of the books: *Policy Analysis of Child Labor: A Comparative Study* (St. Martin's, 1999), *Decentralization of Education: Demand-Side Financing* (World Bank, 1997), and *Indigenous People and Poverty in Latin America: An Empirical Analysis* with George Psacharopoulos (World Bank/Ashgate, 1994). He has also worked in Africa, Asia, Europe, the Middle East and North America. He previously worked as an economist at the Economic Council of Canada. Mr. Patrinos received a doctorate from the University of Sussex.



Carl Bistany, President, SABIS Educational Services

Mr. Bistany is a board member of SABIS Holdings and the President of SABIS Educational Services, S.A.L, based in Lebanon, and SABIS Educational Systems, Inc., a Minnesota-based corporation. Having previously established a successful business in Information Technology, Mr. Bistany joined SABIS in 1997 and was instrumental in the global expansion of the SABIS School Network. His current efforts are spent on developing the network of schools, as well as managing the transition from a family-run business to a dynamic, global organization. SABIS Educational Services S.A.L and SABIS Educational Systems, Inc, currently manage the SABIS School Network including 50 schools in fifteen countries, serving 40,000 students.



Edward Frankel, Member of the Board of Patrons, Sampoerna Foundation

Edward H. Frankel received his BA in Sociology from the University of California at Berkeley and his Masters Degree in Education from the University of Portland. He has more than 35 years of Management and Executive experience in both the public and the private sectors. He resided and worked in SE Asia for over 20 years, returning to the USA in early 2006. Edward is now

“semi-retired” with several consulting contracts in Asia. He currently serves on the Board of Patrons for the Sampoerna Foundation, functions as an Advisor to their Executive Board and is leading the Foundation’s Internationalization efforts in the USA.



Brenda Gourley, Vice-Chancellor, The Open University

Professor Gourley has been Vice-Chancellor of The Open University since 2002. She shares with The Open University a social justice agenda and a belief in education as a tool to tackle growing inequalities in the global society.

Professor Gourley is a member of the board of the International Association of Universities and the Longer Term Strategy Group of Universities UK. She chairs the Association of Commonwealth Universities as well as the Talloires Network’s Global Project on literacy.

A frequent speaker on a broad range of platforms and issues as well as a contributor to publications around the world, Professor Gourley has also received honorary degrees from the University of Nottingham, University of Abertay, Richmond University, Allama Iqbal Open University and the University of Quebec. She has been named as one of the Global Business Network’s ‘remarkable people’.

Professor Brenda Gourley was previously Vice-Chancellor at the University of Natal for eight years. Professor Gourley is a qualified Chartered Accountant and began her career in the private sector before moving into academia.



Peter Materu, Senior Education Specialist, World Bank

Peter Materu is a Senior Education Specialist in the World Bank Headquarters in Washington DC where he focuses on tertiary education in Africa. He joined the World Bank in 2000. Prior to joining the World Bank, Dr. Materu was a Professor of Electrical Engineering at the University of Dar es Salaam (UDSM), Tanzania where he also served as Dean of the Faculty of Engineering and later as Director for Postgraduate Studies. He holds graduate degrees in both engineering and education and has over 60 publications, including one of Higher Education Quality Assurance in Africa. Dr. Materu is a Senior Member of the IEEE and a Fellow of the Institution of Engineers in Tanzania.



Francisco González-Cos, Director General, Financiera Educativa de México (Finem)

Engineer González-Cos joined Consorcio Prodesarrollo in March, 2004, as Business Development Director, to manage later a Sofol, focused on educational institutions. The Sofol was incorporated in 2005. Mr. Gonzalez-Cos was in charge of designing the general operation plan and obtaining authorizations from the relevant authorities to operate as SOFOL. His current functions and responsibilities include planning, administration and operation management of the financial institution. Francisco González-Cos held the position of Corporate and Government Banking Director of Bank of America México until February 2004, responsible for granting and promoting the whole range of services and products offered by Bank of America in México. In 1998, he began his career with Bank of America, where he held the positions of Foreign Trade Director. Previously, Engineer González-Cos worked for Banco Bilbao Vizcaya as responsible for Corporate Foreign Trade. In 1987, he started his banking career in Banco Nacional de México, where he acquired his broad international experience, assigned to responsibilities in Germany (Assistant Representative), Spain (Representative and Assistant Representative), and The United States of America (Director of Business Development). Engineer González-Cos has a Master in International Business Administration by the Landowne Business College in England. In 2003, he completed the Top Management Improvement Program at Instituto Panamericano de Alta Dirección de Empresas (IPADE). His Industrial Engineer BA is from Universidad Iberoamericana.



Nathalie Louat, Head, Structured Finance for Asia & Sub-Saharan Africa, IFC

Ms. Nathalie Louat is Head of IFC's Securitized and Structured Products Department for Asia and Africa. Since 1999, Ms. Louat has been working on a wide range of securitizations and other structured finance transactions in emerging markets. The Securitized and Structured Products Department provides IFC's clients with innovative forms of financing with a focus on the development of domestic capital markets to increase the capacity for long-term local currency investments. She has closed many innovative transactions in highly developmental sectors, such as microfinance, health and education. She moved from IFC headquarters in Washington, DC to Hong Kong in the fall of 2007 and focuses now on Asia and Africa.

Prior to joining IFC, Ms. Louat was with the Securitization Group at Credit Lyonnais in Paris. Ms. Louat holds degrees from the French School of Statistics and Economics and from the Institute of actuarial studies. She is a member of the International Actuarial Association.



Michael Mann, Founding President, RMIT Vietnam

Mr Mann took up the appointment as the Founding President of RMIT International University Vietnam, Asia's only 100% foreign operating university, in July 2002. Prior to this appointment, Mr Mann was Australian Ambassador to Vietnam, a position he held for just over four years.

Mr Mann commenced his career as a cadet journalist at The Australian newspaper, before moving to diplomacy. He subsequently had postings as a diplomat to Japan, Cambodia, Italy, China, Indonesia, Thailand, France and Laos. He was the first Australian Consul appointed to Bali in 1981 and was Ambassador in Vientiane from 1990 to 1994. During his assignments to Laos and Vietnam, Mr Mann oversaw the construction of the only two bridges over the Mekong River. From 1988 to 1990, Mr Mann was Assistant Secretary in charge of Personnel and Services in the Department of Foreign Affairs and Trade in Canberra.



Tim Ryan, Senior Investment Officer, Health and Education Department, IFC

In August 2002, Mr. Ryan was appointed Senior Investment Officer for the Health and Education Department based in Washington, DC. He has broad experience in traditional and specialty financial products including senior and subordinated term debt, risk sharing facilities, bank guarantees, credit guarantees, commercial paper, convertible bonds and notes, income notes, options, and preferred and common equity. Mr. Ryan is the department specialist in student lending and school finance facilities.

In addition to his work at IFC, he has worked as a consultant with Booz, Allen, Hamilton and in corporate finance with Levi Strauss & Co. He is a Certified Public Accountant and was an Adjunct Professor of Finance at Georgetown University. Mr. Ryan received his Bachelor of Business Administration in Accountancy and German at the University of Notre Dame and a Master of Public Policy Degree in International Development Economics from the John F. Kennedy School at Harvard University.



Marcele von Chrismar Werth, Rector, DuocUC

Marcele von Chrismar Werth is an Industrial Civil Engineer, with a minor in Mechanical from the Pontificia Universidad Catolica de Chile (PUC). He also has a Doctorate in Industrial Engineering from E.T.S.I.I. at Universidad Politécnica de Madrid. In addition, he is currently the Executive Director of Fundación Duoc de la Pontificia Universidad Católica de Chile and Rector of Instituto Profesional DuocUC. At Universidad Católica he has worked as Director of Scientific and Technological Research Department (DICTUC) at the School of Engineering, Director of Academic Development, Director of Studies and Planning, Director of Distance Learning (Teleduc), and Director of Computer, Informatics, and Communications Services (SECICO) of PUC. He has represented the University at various international programs on distance learning and technological transfer. He has held a teaching post at the School of Engineering of PUC, actively participated in Fondef and Fondecyt projects (Government Funded Projects), and is author of several national and international publications.



Scott Featherston, Investment Officer, Health and Education Department, IFC

Scott Featherston is an investment officer at the International Finance Corporation's Health and Education department. He principally focuses on Africa and South Asia and led IFC's recent work on health in Africa, including the report *The Business of Health in Africa: Partnering with the Private Sector to Improve People's Lives*. Scott has post-graduate degrees from the universities of Melbourne and Sydney in Australia and Johns Hopkins University in the US. He lectures part time at the School of Advanced International Studies in Washington DC.



Norman LaRocque, Advisor, Education Forum

Norman LaRocque is a public policy consultant and an advisor to the Education Forum (www.educationforum.org.nz), based in Wellington, New Zealand. His work covers all levels of education and has focused on the regulation of education, education finance, student loans, education contracting and public-private partnerships. Norman has worked in more than 15 countries in Asia and the Pacific, Africa and the Middle East. He has undertaken consulting projects for a range of organisations, including the World Bank, the International Finance Corporation, GTZ, USAID, the Asian Development Bank and the IBM Center for the Business of Government. He is a Research Affiliate with the State University of New York at Albany's *Program on Private Higher Education* (PROPHE) and a member of the editorial board of the *Journal of School Choice*.

Norman has a number of publications, including *Contracting for the Delivery of Education Services: A Typology and International Examples* (2006), *Who should pay? – Tuition fees and tertiary education financing in New Zealand* (2003), *The Promise of E Learning in Africa: The Potential for Public-Private Partnerships* (2003), *School Choice: Lessons from New Zealand* (2005) and *Private Education in the Philippines* (2000). He was also a member of the team that prepared the World Bank's Higher Education Policy Note *Pakistan – An Assessment of the Medium-Term Development Framework* (2006).

Norman has an MA and a BA (Honors) in Economics from the University of Western Ontario (Canada). He can be contacted at norman.larocque@xtra.co.nz.



Joanne Trotter, Director of Programs, Aga Khan Foundation USA

Joanne Trotter joined AKF USA as Director of Programs in May 2008. Previous posts with the Aga Khan Foundation include a two and a half year posting in Afghanistan as Head of External Relations & Grant Management, and two years as a Senior Program & Policy Officer in AKF's UK office. Joanne has over 12 years of overseas experience in education programming, including assignments in Afghanistan, Argentina, Brazil, Mexico, Peru, Portugal, and the Czech Republic. Joanne obtained her MSc in International Development from the University of Bath in the UK with a special focus on citizenship, civic education and governance.



David Wilmoth, Founder and Director, Learning Cities International

Professor David Wilmoth is Founder and Director of Learning Cities International, a services company for university development and tertiary education. Recent clients include Hanoi University of Technology in Vietnam, Metropolis Association in Iran, the National Hospital of Paediatrics in Vietnam, the Victorian Department of Sustainability and Environment in Australia, and the IFC in Botswana. David was previously Deputy Vice-Chancellor and now Emeritus Professor at the Royal Melbourne Institute of Technology where he led international programs including as founding CEO for RMIT International University Vietnam. More recently he was CEO of Monash College Pty Ltd, a subsidiary of Monash University, and is a Director of AFS Intercultural Programs Australia, a provider of secondary student international mobility. He has degrees in economics and planning from the Universities of Queensland, Sydney and California at Berkeley, and is a Fellow of the Australian Institute of Company Directors and of the Australian Institute of Management.



Svava Bjarnason, Senior Education Specialist, Health and Education Department, IFC

Svava Bjarnason is the Senior Education Specialist at the International Finance Corporation's (IFC) Health and Education Department. Prior to joining the IFC in 2007, she was the founding Director of the Observatory on Borderless Higher Education and held a dual post as Director of Research and Strategy at the Association of Commonwealth Universities (ACU). Svava led the ACU's international benchmarking program for seven years as well as leading and participating in a range of sector evaluations on internationalization and e-learning. Before joining the ACU in 1998, she was a consultant in higher education in the United Kingdom working on projects for the Quality Assurance Agency, the Commonwealth Higher Education Management Consultancy, the Higher Education Funding Council and the 'Dearing Review' amongst others. She has served on expert groups for the OECD and UNESCO.



John Fielden, Director, CHEMS Consulting

John Fielden has practised as a management consultant in higher education policy and management since 1969. After the University of Oxford he qualified as a chartered accountant but became a management consultant after that; for 29 years he was with KPMG and was partner in charge of their public sector management consultancy practice which included higher education. In 1993 he set up the Commonwealth Higher Education Management Service (CHEMS), the research and consultancy service of the Association of Commonwealth Universities, which he directed until December 2000.

He now runs CHEMS Consulting as an independent consultancy and has carried out over 250 higher education projects in over 40 countries and has specialised in HE policy studies for agencies and governments, governance issues, management development, business plans for innovations in higher education and programme evaluations. International clients have included the World Bank, UNESCO, British Council and many education ministries and universities throughout the world.

Internationally his work has focused on strategic planning and governance at sector and institutional levels. He has written a Discussion Paper for the World Bank on *Global Trends in University Governance* and has helped the Bank to deliver regional seminars on higher education reform in many countries. His consultancy work for the World Bank includes projects in China, the Caribbean, Nepal, Bangladesh and currently Sri Lanka.