### **Compensation and Benefits**

Ensuring competitive compensation and benefits, IFC applies the World Bank Group's compensation framework. Competitive compensation is essential to attract and retain a highly qualified, diverse staff. Salaries for staff recruited in Washington, D.C. are based on the U.S. market. Salaries for staff hired outside the United States are based on local competitiveness as determined by independent local market surveys. Given the World Bank Group's status as a multilateral organization, staff salaries are determined on a net-of-tax basis.

As of June 30, 2023, the salary structure (net of tax) and annual average net salaries/benefits for World Bank Group staff were as follows:

#### Staff Salary Structure and Benefits (Washington, D.C.)

GRADES JOB TITLES	, , , , , , , , , , , , , , , , , , , ,	(US\$)	MAXIMUM (US\$)	GRADE LEVEL (%)	GRADE (US\$)	BENEFITS <sup>o</sup> (US\$)
<b>GA</b> Office Assis	tant 31,3	00 44,700	58,100	0.01%	44,620	21,216
<b>GB</b> Team Assist Technician	ant, Information 37,1	00 53,000	68,900	0.04%	48,415	23,020
GC Program As Assistant	sistant, Information 45,4	00 64,900	84,400	4.83%	67,732	32,205
3	ram Assistant, Specialist, Budget 54,1	00 77,300	100,500	5.68%	82,765	39,353
<b>GE</b> Analyst	74,1	00 105,900	137,700	9.51%	97,640	46,425
<b>GF</b> Professiona	98,3	00 140,500	182,700	23.61%	127,171	60,466
<b>GG</b> Senior Profe	essional 127,6	00 182,300	237,000	38.93%	178,089	84,677
<b>GH</b> Manager, Le	ead Professional 171,8	245,500	319,200	14.75%	249,956	118,848
<b>GI</b> Director, Se	nior Advisor 259,9	324,900	389,900	2.22%	324,889	154,477
<b>GJ</b> Vice Preside	ent 316,0	371,800	427,600	0.36%	379,286	180,341
5 5	Director, Executive Vice enior Vice President 351,3	00 413,300	475,300	0.07%	431,211	170,666

Note: Because WBG staff, other than U.S. citizens, usually are not required to pay income taxes on their WBG compensation, the salaries are set on a net-of-tax basis. These salaries are generally equivalent to the after-tax take-home pay of the employees of the comparator organizations and firms from which WBG salaries are derived. Only a relatively small minority of staff will reach the upper third of the salary range.

a. Includes medical, life and disability insurance; accrued termination benefits; and other non-salary benefits. Excludes tax allowances.

#### **EXECUTIVE COMPENSATION**

The salary of the President of the World Bank Group is determined by the Board of Directors.

The salary of the IFC Managing Director is determined based on the U.S. WB salary structure and positioned in the salary range for the GK grade. The executive salary structure is reviewed annually and updated based on the U.S. labor market movement or IMF's projected U.S. CPI movement, whichever is lower. The compensation of our executive leadership is transparent.

IFC MD Makhtar Diop received an annual salary of \$437,680 net of taxes.

# **Financial Commitments to IFC** Trust Funds (ADVISORY & UPSTREAM, US\$ MILLION EQUIVALENT)

Governments         155.75         148.94           Institutional/Multilateral Partners         7.70         20.20           Corporations, Foundations, and NGOs         7.11         6.00           Total         170.56         175.14           Governments         Fy23         Fy22           Australia         3.86         17.00           Austria         5.22         5.63           Canada         4.35         0.00           Czechia         0.00         2.65           Denmark         0.00         2.65           France         2.10         0.00           Germany         0.00         27.85           Ireland         1.82         1.08           Italy         0.27         0.00           Japan         28.35         8.93           Korea, Republic of         20.00         0.00           Luxembourg         8.76         0.00           Netherlands         1.00         1.08           New Zealand         2.68         0.00           Norway         0.00         2.26           Spain         3.92         0.00           Sweden         2.33         6.57 <t< th=""><th>Summary</th><th>FY23</th><th>FY22</th></t<>	Summary	FY23	FY22
Corporations, Foundations, and NGOs         7.11         6.00           Total         170.56         175.14           Governments         Fy23         Fy22           Australia         3.86         17.00           Austria         5.22         5.63           Canada         4.35         0.00           Czechia         1.00         0.00           Denmark         0.00         2.65           France         2.10         0.00           Germany         0.00         27.85           Ireland         1.82         1.08           Italy         0.27         0.00           Japan         28.35         8.93           Korea, Republic of         20.00         0.00           Luxembourg         8.76         0.00           New Zealand         2.68         0.00           New Zealand         2.68         0.00           Norway         0.00         2.26           Spain         3.92         0.00           Sweden         2.33         6.57           Switzerland         52.10         68.67           United Kingdom         14.99         0.51           United States	Governments	155.75	148.94
Total         170.56         175.14           Governments         FY23         FY22           Australia         3.86         17.00           Austria         5.22         5.63           Canada         4.35         0.00           Czechia         1.00         0.00           Denmark         0.00         2.65           France         2.10         0.00           Germany         0.00         27.85           Ireland         1.82         1.08           Italy         0.27         0.00           Japan         28.35         8.93           Korea, Republic of         20.00         0.00           Luxembourg         8.76         0.00           Netherlands         1.00         1.08           New Zealand         2.68         0.00           Norway         0.00         2.26           Spain         3.92         0.00           Sweden         2.33         6.57           Switzerland         52.10         68.67           United Kingdom         14.99         0.51           United States         3.00         6.71           Total         155.75	Institutional/Multilateral Partners	7.70	20.20
Governments         FY23         FY22           Australia         3.86         17.00           Austria         5.22         5.63           Canada         4.35         0.00           Czechia         1.00         0.00           Denmark         0.00         2.65           France         2.10         0.00           Germany         0.00         27.85           Ireland         1.82         1.08           Italy         0.27         0.00           Japan         28.35         8.93           Korea, Republic of         20.00         0.00           Luxembourg         8.76         0.00           Netherlands         1.00         1.08           New Zealand         2.68         0.00           Norway         0.00         2.26           Spain         3.92         0.00           Sweden         2.33         6.57           Switzerland         52.10         68.67           United Kingdom         14.99         0.51           United States         3.00         6.71           Total         155.75         148.94           Institutional/Multilateral Partners	Corporations, Foundations, and NGOs	7.11	6.00
Australia       3.86       17.00         Austria       5.22       5.63         Canada       4.35       0.00         Czechia       1.00       0.00         Denmark       0.00       2.65         France       2.10       0.00         Germany       0.00       27.85         Ireland       1.82       1.08         Italy       0.27       0.00         Japan       28.35       8.93         Korea, Republic of       20.00       0.00         Luxembourg       8.76       0.00         Netherlands       1.00       1.08         New Zealand       2.68       0.00         Norway       0.00       2.26         Spain       3.92       0.00         Sweden       2.33       6.57         Switzerland       52.10       68.67         United Kingdom       14.99       0.51         United States       3.00       6.71         Total       155.75       148.94         Institutional/Multilateral Partners       Fy23       Fy22         European Commission (EC)       4.77       5.55         Global Infrastructure Facility (GEF)	Total	170.56	175.14
Austria       5.22       5.63         Canada       4.35       0.00         Czechia       1.00       0.00         Denmark       0.00       2.65         France       2.10       0.00         Germany       0.00       27.85         Ireland       1.82       1.08         Italy       0.27       0.00         Japan       28.35       8.93         Korea, Republic of       20.00       0.00         Luxembourg       8.76       0.00         Netherlands       1.00       1.08         New Zealand       2.68       0.00         Norway       0.00       2.26         Spain       3.92       0.00         Sweden       2.33       6.57         Switzerland       52.10       68.67         United Kingdom       14.99       0.51         United States       3.00       6.71         Total       155.75       148.94         Institutional/Multilateral Partners       FY23       FY22         European Commission (EC)       4.77       5.55         Global Environment Facility (GEF)       0.00       4.20         Global Infrastructure	Governments	FY23	FY22
Canada       4.35       0.00         Czechia       1.00       0.00         Denmark       0.00       2.65         France       2.10       0.00         Germany       0.00       27.85         Ireland       1.82       1.08         Italy       0.27       0.00         Japan       28.35       8.93         Korea, Republic of       20.00       0.00         Luxembourg       8.76       0.00         Netherlands       1.00       1.08         New Zealand       2.68       0.00         Norway       0.00       2.26         Spain       3.92       0.00         Sweden       2.33       6.57         Switzerland       52.10       68.67         United Kingdom       14.99       0.51         United States       3.00       6.71         Total       155.75       148.94         Institutional/Multilateral Partners       FY23       FY22         European Commission (EC)       4.77       5.55         Global Infrastructure Facility (GEF)       0.00       4.20         Global Infrastructure Facility (GIF)       2.93       1.77	Australia	3.86	17.00
Czechia       1.00       0.00         Denmark       0.00       2.65         France       2.10       0.00         Germany       0.00       27.85         Ireland       1.82       1.08         Italy       0.27       0.00         Japan       28.35       8.93         Korea, Republic of       20.00       0.00         Luxembourg       8.76       0.00         Netherlands       1.00       1.08         New Zealand       2.68       0.00         Norway       0.00       2.26         Spain       3.92       0.00         Sweden       2.33       6.57         Switzerland       52.10       68.67         United Kingdom       14.99       0.51         United States       3.00       6.71         Total       155.75       148.94         Institutional/Multilateral Partners       FY23       FY22         European Commission (EC)       4.77       5.55         Global Environment Facility (GEF)       0.00       4.20         Global Infrastructure Facility (GIF)       2.93       1.77         Women Entrepreneurs Finance Initiative (We-Fi)       0.00	Austria	5.22	5.63
Denmark         0.00         2.65           France         2.10         0.00           Germany         0.00         27.85           Ireland         1.82         1.08           Italy         0.27         0.00           Japan         28.35         8.93           Korea, Republic of         20.00         0.00           Luxembourg         8.76         0.00           Netherlands         1.00         1.08           New Zealand         2.68         0.00           Norway         0.00         2.26           Spain         3.92         0.00           Sweden         2.33         6.57           Switzerland         52.10         68.67           United Kingdom         14.99         0.51           United States         3.00         6.71           Total         155.75         148.94           Institutional/Multilateral Partners         FY23         FY22           European Commission (EC)         4.77         5.55           Global Environment Facility (GEF)         0.00         4.20           Global Infrastructure Facility (GIF)         2.93         1.77           Women Entrepreneurs Finance Initiativ	Canada	4.35	0.00
France         2.10         0.00           Germany         0.00         27.85           Ireland         1.82         1.08           Italy         0.27         0.00           Japan         28.35         8.93           Korea, Republic of         20.00         0.00           Luxembourg         8.76         0.00           Netherlands         1.00         1.08           New Zealand         2.68         0.00           Norway         0.00         2.26           Spain         3.92         0.00           Sweden         2.33         6.57           Switzerland         52.10         68.67           United Kingdom         14.99         0.51           United States         3.00         6.71           Total         155.75         148.94           Institutional/Multilateral Partners         FY23         FY22           European Commission (EC)         4.77         5.55           Global Environment Facility (GEF)         0.00         4.20           Global Infrastructure Facility (GIF)         2.93         1.77           Women Entrepreneurs Finance Initiative (We-Fi)         0.00         8.68	Czechia	1.00	0.00
Germany         0.00         27.85           Ireland         1.82         1.08           Italy         0.27         0.00           Japan         28.35         8.93           Korea, Republic of         20.00         0.00           Luxembourg         8.76         0.00           Netherlands         1.00         1.08           New Zealand         2.68         0.00           Norway         0.00         2.26           Spain         3.92         0.00           Sweden         2.33         6.57           Switzerland         52.10         68.67           United Kingdom         14.99         0.51           United States         3.00         6.71           Total         155.75         148.94           Institutional/Multilateral Partners         FY23         FY22           European Commission (EC)         4.77         5.55           Global Environment Facility (GEF)         0.00         4.20           Global Infrastructure Facility (GIF)         2.93         1.77           Women Entrepreneurs Finance Initiative (We-Fi)         0.00         8.68	Denmark	0.00	2.65
Ireland         1.82         1.08           Italy         0.27         0.00           Japan         28.35         8.93           Korea, Republic of         20.00         0.00           Luxembourg         8.76         0.00           Netherlands         1.00         1.08           New Zealand         2.68         0.00           Norway         0.00         2.26           Spain         3.92         0.00           Sweden         2.33         6.57           Switzerland         52.10         68.67           United Kingdom         14.99         0.51           United States         3.00         6.71           Total         155.75         148.94           Institutional/Multilateral Partners         Fy23         Fy22           European Commission (EC)         4.77         5.55           Global Environment Facility (GEF)         0.00         4.20           Global Infrastructure Facility (GIF)         2.93         1.77           Women Entrepreneurs Finance Initiative (We-Fi)         0.00         8.68	France	2.10	0.00
Italy       0.27       0.00         Japan       28.35       8.93         Korea, Republic of       20.00       0.00         Luxembourg       8.76       0.00         Netherlands       1.00       1.08         New Zealand       2.68       0.00         Norway       0.00       2.26         Spain       3.92       0.00         Sweden       2.33       6.57         Switzerland       52.10       68.67         United Kingdom       14.99       0.51         United States       3.00       6.71         Total       155.75       148.94         Institutional/Multilateral Partners       FY23       FY22         European Commission (EC)       4.77       5.55         Global Environment Facility (GEF)       0.00       4.20         Global Infrastructure Facility (GIF)       2.93       1.77         Women Entrepreneurs Finance Initiative (We-Fi)       0.00       8.68	Germany	0.00	27.85
Japan       28.35       8.93         Korea, Republic of       20.00       0.00         Luxembourg       8.76       0.00         Netherlands       1.00       1.08         New Zealand       2.68       0.00         Norway       0.00       2.26         Spain       3.92       0.00         Sweden       2.33       6.57         Switzerland       52.10       68.67         United Kingdom       14.99       0.51         United States       3.00       6.71         Total       155.75       148.94         Institutional/Multilateral Partners       FY23       FY22         European Commission (EC)       4.77       5.55         Global Environment Facility (GEF)       0.00       4.20         Global Infrastructure Facility (GIF)       2.93       1.77         Women Entrepreneurs Finance Initiative (We-Fi)       0.00       8.68	Ireland	1.82	1.08
Korea, Republic of       20.00       0.00         Luxembourg       8.76       0.00         Netherlands       1.00       1.08         New Zealand       2.68       0.00         Norway       0.00       2.26         Spain       3.92       0.00         Sweden       2.33       6.57         Switzerland       52.10       68.67         United Kingdom       14.99       0.51         United States       3.00       6.71         Total       155.75       148.94         Institutional/Multilateral Partners       FY23       FY22         European Commission (EC)       4.77       5.55         Global Environment Facility (GEF)       0.00       4.20         Global Infrastructure Facility (GIF)       2.93       1.77         Women Entrepreneurs Finance Initiative (We-Fi)       0.00       8.68	Italy	0.27	0.00
Luxembourg       8.76       0.00         Netherlands       1.00       1.08         New Zealand       2.68       0.00         Norway       0.00       2.26         Spain       3.92       0.00         Sweden       2.33       6.57         Switzerland       52.10       68.67         United Kingdom       14.99       0.51         United States       3.00       6.71         Total       155.75       148.94         Institutional/Multilateral Partners       FY23       FY22         European Commission (EC)       4.77       5.55         Global Environment Facility (GEF)       0.00       4.20         Global Infrastructure Facility (GIF)       2.93       1.77         Women Entrepreneurs Finance Initiative (We-Fi)       0.00       8.68	Japan	28.35	8.93
Netherlands       1.00       1.08         New Zealand       2.68       0.00         Norway       0.00       2.26         Spain       3.92       0.00         Sweden       2.33       6.57         Switzerland       52.10       68.67         United Kingdom       14.99       0.51         United States       3.00       6.71         Total       155.75       148.94         Institutional/Multilateral Partners       FY23       FY22         European Commission (EC)       4.77       5.55         Global Environment Facility (GEF)       0.00       4.20         Global Infrastructure Facility (GIF)       2.93       1.77         Women Entrepreneurs Finance Initiative (We-Fi)       0.00       8.68	Korea, Republic of	20.00	0.00
New Zealand       2.68       0.00         Norway       0.00       2.26         Spain       3.92       0.00         Sweden       2.33       6.57         Switzerland       52.10       68.67         United Kingdom       14.99       0.51         United States       3.00       6.71         Total       155.75       148.94         Institutional/Multilateral Partners       FY23       FY22         European Commission (EC)       4.77       5.55         Global Environment Facility (GEF)       0.00       4.20         Global Infrastructure Facility (GIF)       2.93       1.77         Women Entrepreneurs Finance Initiative (We-Fi)       0.00       8.68	Luxembourg	8.76	0.00
Norway         0.00         2.26           Spain         3.92         0.00           Sweden         2.33         6.57           Switzerland         52.10         68.67           United Kingdom         14.99         0.51           United States         3.00         6.71           Total         155.75         148.94           Institutional/Multilateral Partners         FY23         FY22           European Commission (EC)         4.77         5.55           Global Environment Facility (GEF)         0.00         4.20           Global Infrastructure Facility (GIF)         2.93         1.77           Women Entrepreneurs Finance Initiative (We-Fi)         0.00         8.68	Netherlands	1.00	1.08
Spain         3.92         0.00           Sweden         2.33         6.57           Switzerland         52.10         68.67           United Kingdom         14.99         0.51           United States         3.00         6.71           Total         155.75         148.94           Institutional/Multilateral Partners         FY23         FY22           European Commission (EC)         4.77         5.55           Global Environment Facility (GEF)         0.00         4.20           Global Infrastructure Facility (GIF)         2.93         1.77           Women Entrepreneurs Finance Initiative (We-Fi)         0.00         8.68	New Zealand	2.68	0.00
Sweden       2.33       6.57         Switzerland       52.10       68.67         United Kingdom       14.99       0.51         United States       3.00       6.71         Total       155.75       148.94         Institutional/Multilateral Partners       FY23       FY22         European Commission (EC)       4.77       5.55         Global Environment Facility (GEF)       0.00       4.20         Global Infrastructure Facility (GIF)       2.93       1.77         Women Entrepreneurs Finance Initiative (We-Fi)       0.00       8.68	Norway	0.00	2.26
Switzerland         52.10         68.67           United Kingdom         14.99         0.51           United States         3.00         6.71           Total         155.75         148.94           Institutional/Multilateral Partners         FY23         FY22           European Commission (EC)         4.77         5.55           Global Environment Facility (GEF)         0.00         4.20           Global Infrastructure Facility (GIF)         2.93         1.77           Women Entrepreneurs Finance Initiative (We-Fi)         0.00         8.68	Spain	3.92	0.00
United Kingdom         14.99         0.51           United States         3.00         6.71           Total         155.75         148.94           Institutional/Multilateral Partners         FY23         FY22           European Commission (EC)         4.77         5.55           Global Environment Facility (GEF)         0.00         4.20           Global Infrastructure Facility (GIF)         2.93         1.77           Women Entrepreneurs Finance Initiative (We-Fi)         0.00         8.68	Sweden	2.33	6.57
United States         3.00         6.71           Total         155.75         148.94           Institutional/Multilateral Partners         FY23         FY22           European Commission (EC)         4.77         5.55           Global Environment Facility (GEF)         0.00         4.20           Global Infrastructure Facility (GIF)         2.93         1.77           Women Entrepreneurs Finance Initiative (We-Fi)         0.00         8.68	Switzerland	52.10	68.67
Total155.75148.94Institutional/Multilateral PartnersFY23FY22European Commission (EC)4.775.55Global Environment Facility (GEF)0.004.20Global Infrastructure Facility (GIF)2.931.77Women Entrepreneurs Finance Initiative (We-Fi)0.008.68	United Kingdom	14.99	0.51
Institutional/Multilateral PartnersFY23FY22European Commission (EC)4.775.55Global Environment Facility (GEF)0.004.20Global Infrastructure Facility (GIF)2.931.77Women Entrepreneurs Finance Initiative (We-Fi)0.008.68	United States	3.00	6.71
European Commission (EC)4.775.55Global Environment Facility (GEF)0.004.20Global Infrastructure Facility (GIF)2.931.77Women Entrepreneurs Finance Initiative (We-Fi)0.008.68	Total	155.75	148.94
Global Environment Facility (GEF)0.004.20Global Infrastructure Facility (GIF)2.931.77Women Entrepreneurs Finance Initiative (We-Fi)0.008.68	Institutional/Multilateral Partners	FY23	FY22
Global Infrastructure Facility (GIF) 2.93 1.77 Women Entrepreneurs Finance Initiative (We-Fi) 0.00 8.68	European Commission (EC)	4.77	5.55
Women Entrepreneurs Finance Initiative (We-Fi) 0.00 8.68	Global Environment Facility (GEF)	0.00	4.20
	Global Infrastructure Facility (GIF)	2.93	1.77
Total 7.70 20.20	Women Entrepreneurs Finance Initiative (We-Fi)	0.00	8.68
	Total	7.70	20.20

Corporations, Foundations, and NGOs	FY23	FY22
Bill & Melinda Gates Foundation	7.11	1.00
Rockefeller Foundation	0.00	5.00
Total	7.11	6.00

## **Financial Commitments to IFC** Trust Funds (BLENDED FINANCE, US\$ MILLION EQUIVALENT)

Governments	FY23	FY22
Canada	68.23	0.00
Germany	31.97	0.00
Korea, Republic of	10.00	0.00
Netherlands	44.23	0.00
Switzerland	10.00	0.00
United Kingdom	31.07	13.15
Total	195.50	13.15
Institutional/Multilateral Partners	FY23	FY22
Women Entrepreneurs Finance Initiative (We-Fi)	0.00	2.27
Corporations, Foundations, and NGOs	FY23	FY22
Rockefeller Foundation	0.00	25.00
Total	195.50	40.42

## **Funding**

IFC raises funds in the international capital markets for private sector lending and to safeguard IFC's triple-A credit ratings by ensuring adequate liquidity. Issuances include benchmark bonds in core currencies such as U.S. dollars, thematic issuances to promote strategic priorities such as addressing climate change, and issuances in emerging-market currencies to support the development of capital markets. Most of IFC's lending is denominated in U.S. dollars, but we borrow in many currencies to diversify access to funding, reduce borrowing costs, and encourage the growth of local capital markets.

#### **FY23 Total Borrowing**

	_	AMOUNT (US\$	
CURRENCY		EQUIVALENT)	%
U.S. dollar	USD	5,220,120,000	38.14%
Australian dollar	AUD	3,671,717,500	26.83%
British pound	GBP	1,147,568,000	8.38%
Hong Kong dollar	HKD	726,431,893	5.31%
New Zealand dollar	NZD	601,772,500	4.40%
Swedish Krona	SEK	497,146,376	3.63%
Canadian dollar	CAD	366,972,477	2.68%
Norwegian Krone	NOK	298,237,466	2.18%
Chinese yuan			
(Renminbi)	CNY	219,257,109	1.60%
Romanian Leu	RON	144,860,060	1.06%
Brazilian Real	BRL	135,601,113	0.99%
Hungarian forint	HUF	129,213,116	0.94%
Uzbekistani so'm	UZS	99,784,232	0.73%
Mexican peso	MXN	89,386,698	0.65%
Other		338,699,019	2.47%
Total		13,686,767,558	100%